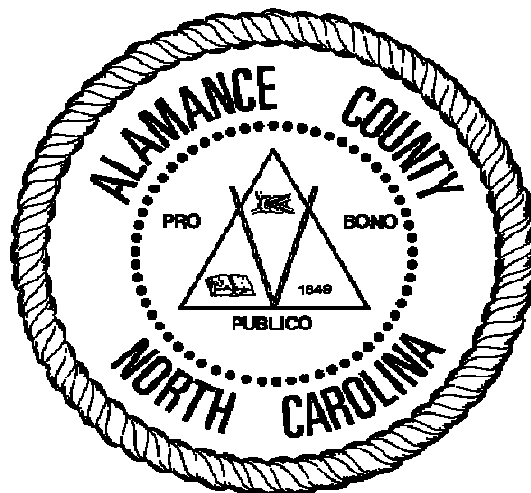


*Alamance County
124 West Elm Street
Graham, NC 27253*



*FY 2011 – 2012
Manager's Recommended Budget*

Alamance County, North Carolina
Manager's Recommended Budget
Fiscal Year 2011-2012

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MANAGER'S BUDGET MESSAGE

June 6, 2011

ALAMANCE COUNTY BOARD OF COMMISSIONERS
GRAHAM, NORTH CAROLINA

Commissioners,

Pursuant to North Carolina General Statutes, I, as Budget Officer, hereby submit my proposed budget for fiscal year 2011-2012. The budget is balanced and prepared in accordance with North Carolina law which requires that the County's budget ordinance for fiscal year 2011-2012 be adopted by July 1, 2011. The total budget proposal is \$144,372,482.

The primary focus of this budget is to maintain the current level of services to our citizens while struggling with declining revenues. All departmental requests had already been trimmed down by Department Heads upon initial submittal to the County Finance Department. Departments were very cooperative with achieving our necessary goal of cutting cost. The budget still demands hard work and tight-spending oversight. Careful attention and study has gone into every cut. The budget is tight and fair.

The national economy is still unstable. We are still seeing companies downsize and some even closing their doors. The county's current unemployment rate, 9.8%, is slightly higher than the state average of 9.5%. Alamance County's economy is seeing some improvements in retail however, housing is still depressed. Our revenue projections remain conservative with slight increases. We are still budgeting tax revenues below the revenue neutral tax rate. Sales tax revenues continue to fluctuate as consumers are feeling the effects of the economy.

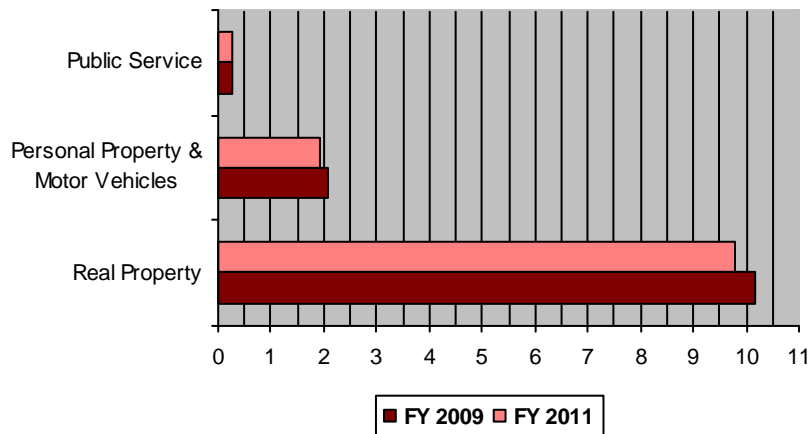
Recommendations included in this proposed budget include the following:

- **This budget will adopt a property tax rate at 0.52 cents per \$100 of value this year.**
- **This budget will rely on the use of approximated \$850,000 in fund balance for operations.**
- **We will rely on State Lottery funds of \$2 million for the school system debt service cost.** These funds can be accessed by the County when there is a decrease in Article 44 funding, which is generated from sales tax revenues.
- **We will continue efforts to prioritize our County services** and anticipate County staff will make recommendations to you in the next year that will reflect their best professional judgment about services that should be discontinued or provided differently.
- **Increase to debt service** for the Community Correction Project and proposed ambulance purchase.

General Fund Revenues

By North Carolina General Statutes, a revaluation must be done at least once every eight years. Since the last revaluation, which took place last fiscal year 2009, the County's **tax base has decreased by 4.17%, or \$500 million, to \$12,056,587,447**. This represents a loss in revenue of \$2.6 million. All classes of property, real, personal and public service have experienced decreases. The majority of this decrease was last fiscal year through property value appeals. Now we are seeing a loss through the depreciation of motor vehicles.

Comparison of FY 2009 and FY 2011 Valuations
in Billions



Sales tax revenues are slowly increasing. However, we still have not collected the total amount budgeted. This budget is representing an additional reduction of sales tax as the tax is based on consumer spending. Trends show consumers are not making as many purchases as in recent years, thus sales tax has decreased by 3.4%.

In past years, Alamance County has used fund balance to achieve a balanced budget. During the current year, this practice was used with a focus on limiting the amount appropriated for operational uses. This continues to be a problem though, as the budget does not include much appropriation for "one time" uses. The budget includes a **fund balance appropriation of \$849,815**, which is due to operational costs. The long-term impact remains to be seen and the County will need to closely monitor growth in revenues in hopes that use of fund balance for these operational costs is a temporary condition.

General Fund Expenditures

The major changes in expenditures in the budget can generally be tied to any of the following issues:

- Debt Service – This budget includes the debt service payment for the Community Corrections project as well as the proposed ambulance purchase. Debt service is increasing by 1.1 million.
- Economy – The economic situation which has affected our citizens is affecting Alamance County. We have made cuts where we could. Overall, the budget has decreased by 4.1 percent compared to the Amended FY 2010-2011 budget.

School Funding

In addition to the initiatives and projects covered above, the County received a **request** from the Alamance-Burlington School System (ABSS) for **\$34,500,000** for operations compared to the FY 2010-2011 adopted budget of \$34,520,907. Compared to the adopted budget, the recommended budget is **\$33,500,000**.

Destination 2020

One of the primary policy documents that helps guide County staff in decision-making is the Destination 2020 plan. This plan was developed by volunteer citizens from Alamance County and serves as a roadmap to a stable, thriving community of the future.

In order to arrive at the destination point, certain “implementation actions” were included in the plan. These may be thought of as specific legs of a journey to reach the ending point laid out in the Destination 2020 plan. The proposed budget **includes funding and other initiatives** that are **consistent with several of the Destination 2020 implementation actions**, including:

Items related to the economic development initiatives:

- *Consider contributing financial support for the extension of water and sewer lines to economic development projects (Water and Sewer Services, 7c).*
- *Consider continuing efforts to recruit new industry to Alamance County that diversifies the economic base of the area (Economic Development, 14c).*

Items related to a land use planning study and the Planning Department:

- *Consider zoning those parts of Alamance County that are experiencing the greatest development pressures (Preferred Development Pattern, 1d).*
- *Consider amending the County subdivision regulations to curtail the proliferation of residential lots stripped along public highways (Housing and Neighborhood Development, 3c).*
- *Consider amending the County subdivision regulations to curtail the use of flag lots along major highways, except under truly extenuating circumstances (Housing and Neighborhood Development, 3d).*
- *Consider amending the County subdivision regulations to reduce the use of private roads in residential developments (Housing and Neighborhood Development, 3e).*
- *Consider using zoning to prevent residential development from encroaching upon the airport and to protect prospective industrial development sites (Housing and Neighborhood Development, 3l).*
- *Consider using zoning to prevent incompatible large-scale commercial development from encroaching upon residential areas (Commercial and Office Development, 4b).*
- *Consider using objective performance standards to rule out the placement of certain types of hazardous waste facilities in Alamance County (Industrial Development, 5b).*
- *Consider using zoning to locate and preserve appropriate land areas and for future industrial and business prospects (Industrial Development, 5c).*
- *Consider using zoning to site future landfills so as to separate them from incompatible land uses (Solid Waste Management, 9f).*
- *Consider amending the County’s subdivision regulations, as allowed by State law, to require land dedication for open space and parks (Parks and Recreation, 10e).*

Items related to senior citizens:

- *Consider increasing services to the elderly in their home that promote independence such as Meals on Wheels, grocery delivery programs, medication assistance programs, and CAP services (Services to Senior Citizens, 17c)*

Fire Districts

Two fire districts, Altamahaw-Ossipee and E. M. Holt, are requesting tax increases. Altamahaw-Ossipee is requesting a \$0.005 increase and E. M. Holt is requesting a \$0.0175 increase per \$100 of valuation. All other departments are not requesting an increase for FY 2011-2012.

Fire District	Current Tax Rate	Proposed Tax Rate
54 East	0.9000	0.0900
Altamahaw-Ossipee	0.1025	0.1075
E. M. Holt	0.0800	0.0975
East Alamance	0.0850	0.0850
Eli Whitney/87South	0.0800	0.0800
Elon	0.1050	0.1050
Faucette	0.0875	0.0875
Haw River	0.1350	0.1350
North Central Alamance	0.1050	0.1050
North Eastern Alamance	0.0700	0.0700
Snow Camp	0.0850	0.0850
Swepsonville	0.0900	0.0900

Special Revenue and Capital Reserve Funds

The County maintains several special revenue and capital reserve funds for a variety of purposes. These include: County Buildings Capital Reserve, Schools Capital Reserve, and ACC Capital Reserve Funds.

In addition to the capital reserve funds discussed above, the County maintains two special revenue funds. These are funds where the revenue sources are restricted as to their use and the Local Government Commission requires they be maintained in funds separate from the General Fund. The County's twelve fire districts are each maintained in their own fund.

The final fund in this section is the Emergency Telephone System Fund. Effective January 1, 2008, the State changed the guidelines for surcharges to provide E911 services. The State now imposes a surcharge of 70 cents per month per line for landline and wireless phone service. The County no longer has a separate imposition of emergency telephone surcharges and will receive a portion of these proceeds. Funds are used by the County to pay for costs associated with receiving E911 calls (the State carefully monitors this for compliance). The FCC is requiring all communication centers that receive E911 calls to be able to geographically locate the source of cell phone calls made to 911.

Landfill Fund

Financially, the Landfill Fund continues to operate as budgeted, setting aside sufficient funds for closure and post-closure reserves as required by law.

Employee Compensation and Positions

The proposed budget does not include a cost of living raise for county employees. Instead, we would propose to give all employees three bonus days to be used by June 30, 2012. These days will be pro-rated for part-time employees.

The Budget does not include any new positions or reclassifications. The following positions will be eliminated through vacancies and retirements.

Register of Deeds – Deputy Register of Deeds II
Tax Administration – Tax Clerk (2 positions)

During FY 2011-2012, all Alamance County employees will be furloughed. All personnel will be furloughed for two days. The budget does not reflect these savings. However, fund balance will be adjusted at the close of the fiscal year.

Fee Increases

It is recommended that the following fee changes be implemented as part of the FY2011-2012 budget:

Department	Fee	Current	Proposed
EMS	ALS Emergency	\$ 400.00	\$ 425.00
	ALS-2 Emergency	525.00	600.00
Environmental Health	Soil/Site Evaluation	200.00	210.00
	Site Revisit Fee	50.00	55.00
	Authorization to Construct Type I, II, IIIacdefg	200.00	210.00
	Authorization to Construct Type IIIb	400.00	420.00
	Authorization to Construct Type IV	600.00	630.00
	Authorization to Construct Type V	1,000.00	1,050.00
	Authorization to Construct Type VI	1,600.00	1,680.00
	New Well Permit	300.00	315.00
	Replacement Well Permit	300.00	315.00
	Well Repair Permit	200.00	210.00
	PVC Camera Inspection	100.00	105.00
	Mobile Home Park Permit	100.00	105.00
	Mobile Home Park Existing System Check	50.00	55.00
	Existing System Check for Change in Use	50.00	55.00
	Existing System Check for Plat	50.00	55.00
	Tattoo Permit Application	100.00	150.00
	Swimming Pool Permit Application (each pool)	75.00	100.00
	Swimming Pool Plan Review	200.00	250.00
Restaurant Plan Review	200.00	250.00	
Planning	Road Sign	75.00	110.00

It is recommended that all other fees remain the same.

Internal Service Funds

The County maintains two internal service funds – the Employee Insurance Fund and the Worker’s Compensation Fund. Both of these funds were created so the County could self-fund their health insurance benefits extended to employees and worker’s compensation liability, respectively.

In the past few fiscal years, the Insurance Fund has seen an increase of funding and is no longer a deficit fund. Due to the balance of the fund, the county cost for health insurance has been decreased from \$350.00 per month to \$300.00 per month, while the dental insurance rate will remain the same. No change was made for dependent coverage for both medical and dental insurance. Employee paid premiums will remain the same.

Alamance-Caswell Local Management Entity is the other contributor to this fund. The proposed budget relies on an appropriation of retained earnings to balance the budget.

Alamance County, North Carolina
Employee Insurance Rates

Type of Coverage	FY 2011-2012		
	Employer Paid	Employee Paid	Total Premium
<i>Health Insurance</i>			
Employee Only	300.00	-	350.00
Employee + Child	-	250.00	600.00
Employee + Spouse	-	312.00	662.00
Employee + Family	-	541.00	891.00
<i>Dental Insurance</i>			
Employee Only	33.00	-	33.00
Employee + Child	-	20.00	53.00
Employee + Spouse	-	24.00	57.00
Employee + Family	-	42.00	75.00
<i>Combined Health/Dental</i>			
Employee Only	383.00	-	383.00
Employee + Child		270.00	653.00
Employee + Spouse		336.00	719.00
Employee + Family		583.00	966.00

IN CONCLUSION

I first would like to thank our Staff and agencies for their understanding and willingness to sacrifice with respect to the 2011-2012 Fiscal Year Budget. I also want to especially thank the work of our Finance Department, especially Finance Director Amy Weaver and Susan Roberts. The annual fiscal budget is the most important thing that we do each year, as it sets the parameters of what we can do in the upcoming year.

It is a workable budget, however a budget that is using non-reoccurring revenue to balance the budget. We have worked hard to limit fund balance usage, and it is our hope that we will see a rebound in sales tax and property tax growth in the coming year. We hope that we can also review our employee cost of living raises in January to see if revenue receipts will allow us to make those changes, as our employees will not have had a raise in salary since July 1, 2008.

We appreciate the direction given to us by the Board of Commissioners during this difficult time in making some hard decisions about this budget, as we will move forward and still provide the level of quality services to the citizens of Alamance County that they deserve. Thank you again for allowing me to serve as your County Manager and present this budget to you for your consideration.

Sincerely,

Craig F. Honeycutt
County Manager

BUDGET ORDINANCE

Fiscal Year 2011-2012

Alamance County, North Carolina

BE IT ORDAINED by the Board of Commissioners of Alamance County, North Carolina:

Section I. Budget Adoption, 2011-2012

There is hereby adopted the following anticipated revenues and expenditures, financial plans, and certain restrictions and authorizations for Alamance County for the fiscal year beginning July 1, 2011 and ending June 30, 2012.

Section II. Summary

General Fund	\$ 127,081,293
County Buildings Reserve Fund	1,000
Schools Capital Reserve Fund	1,000
ACC Capital Reserve Fund	1,000
Emergency Telephone System Fund	697,590
Fire Districts Fund	4,264,303
Landfill Fund	3,783,996
Employee Insurance Fund	7,642,300
Worker's Compensation Fund	<u>900,000</u>
Total Appropriations	<u>\$ 144,372,482</u>

Section III. Appropriations

There is hereby appropriated from the following funds these amounts for the fiscal year:

Fund	Appropriation
General Fund	
Governing Body	\$ 210,337
County Manager	1,513,070
Planning	156,082
Human Resources	325,073
Finance	585,006
Purchasing	122,842
Tax Administration	1,654,592
GIS Mapping	243,024
Legal	491,383
Clerk of Court	345,098
Superior Court Judges	500
District Court Judges	260,550
District Attorney	7,000
Elections	479,379
Register of Deeds	584,096
MIS	2,649,650
Central Permitting	15,000
Printing Services	214,480
Central Garage	45,310
Public Buildings	1,381,818
Other Public Safety	106,000

Fund	Appropriation
Judicial Services	529,314
Sheriff	9,307,429
School Resource Officers	372,670
Jail	8,599,714
Emergency Management	14,077
Fire Marshal	298,056
Fire Service	73,200
SARA Management	168,000
Inspections	772,846
Emergency Medical Services	5,705,568
Animal Shelter	279,762
Central Communications	1,726,925
Transportation Services Grant	124,686
Division of Forestry	65,116
Economic & Physical Development - Other	726,197
NC Cooperative Extension Service	305,289
Soil Conservation	207,109
Health	6,679,898
WIC Program	868,924
Dental Clinic Program	883,780
Social Services	20,187,985
DSS-Family Assessment Grant	401,014
DSS-SAMHSA Grant	1,900,339
DSS-Office on Violence Against Women	133,502
Veteran's Services	139,668
Office of Juvenile Justice	330,218
Home & Community Care Block Grant	1,108,006
Other Human Services	1,520,637
Alamance-Burlington School System	33,500,000
Alamance Community College	3,078,868
Library - Alamance County	2,291,103
Library - North Park	10,000
Recreation	1,546,013
Historic Properties Commission	1,500
Culture & Recreation - Other	142,139
Debt Service	11,441,451
Contingency	250,000
Total Appropriations	<u>\$ 127,081,293</u>
 County Buildings Reserve Fund	
Budgeted Surplus	\$ 1,000
Total Appropriations	<u>\$ 1,000</u>
 Schools Capital Reserve Fund	
Budgeted Surplus	\$ 1,000
Total Appropriations	<u>\$ 1,000</u>

Fund	Appropriation
ACC Capital Reserve Fund	
Budgeted Surplus	\$ 1,000
Total Appropriations	<u>\$ 1,000</u>
Emergency Telephone System Fund	
Public Safety	\$ 697,590
Total Appropriations	<u>\$ 697,590</u>
Fire Districts Fund	
54 East	\$ 271,896
Altamahaw-Ossipee	398,506
E.M. Holt	710,999
East Alamance	324,079
Eli Whitney/87 South	334,118
Elon	284,571
Faucette	345,030
Haw River	266,185
North Central Alamance	120,401
North Eastern Alamance	205,382
Snow Camp	371,927
Swepsonville	631,209
Total Appropriations	<u>\$ 4,264,303</u>
Landfill Fund	
Landfill Operations	\$ 3,783,996
Total Appropriations	<u>\$ 3,783,996</u>
Employee Insurance Fund	
Employee Health Insurance	\$ 7,642,300
Total Appropriations	<u>\$ 7,642,300</u>
Worker's Comp Fund	
Worker's Compensation Insurance	\$ 900,000
Total Appropriations	<u>\$ 900,000</u>

Section IV. Revenues

The following revenues are estimated to be available during the fiscal year beginning July 1, 2011 and ending June 30, 2012 to meet the foregoing appropriations:

Fund	Revenue
General Fund	
Current Year Property Taxes	\$ 62,137,883
Prior Year and Other Property Taxes	1,565,200
Sales Tax	19,800,000
Other Taxes & Licenses	1,104,000
Unrestricted Intergovernmental	225,000
Restricted Intergovernmental	24,729,577
Sales & Services	15,025,585
Licenses and Permits	858,000
Investment Earnings	100,000
Miscellaneous Revenues	369,233
Sale of Fixed Assets	17,000
Designated Fund Balance	300,000
Appropriated Fund Balance	<u>849,815</u>
Total Revenues	<u>\$ 127,081,293</u>
County Buildings Reserve Fund	
Investment Earnings	<u>\$ 1,000</u>
Total Revenues	<u>\$ 1,000</u>
Schools Capital Reserve Fund	
Investment Earnings	<u>\$ 1,000</u>
Total Revenues	<u>\$ 1,000</u>
ACC Capital Reserve Fund	
Investment Earnings	<u>\$ 1,000</u>
Total Revenues	<u>\$ 1,000</u>
Emergency Telephone System Fund	
Sales & Services	\$ 640,782
Investment Earnings	1,000
Appropriated Fund Balance	<u>55,808</u>
Total Revenues	<u>\$ 697,590</u>
Fire Districts Fund	
Property Taxes	<u>\$ 4,264,303</u>
Total Revenues	<u>\$ 4,264,303</u>

Fund	Revenue
Landfill Fund	
Sales & Services	\$ 3,763,996
Investment Earnings	<u>20,000</u>
Total Revenues	<u>\$ 3,783,996</u>
Employee Insurance Fund	
Sales & Services	\$ 5,463,082
Investment Earnings	30,000
Retained Earnings	<u>2,149,218</u>
Total Revenues	<u>\$ 7,642,300</u>
Worker's Comp Fund	
Sales & Services	\$ 890,000
Investment Earnings	<u>10,000</u>
Total Revenues	<u>\$ 900,000</u>

Section V. Levy of Taxes

There is hereby levied a tax at the rate of **52 cents** per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2011, for the purpose of raising the revenue listed as "Current Year Property Taxes" as set forth in the foregoing estimates of revenues.

This rate of tax is based on an estimated total assessed valuation of **\$12,056,587,447** and an estimated collection rate of **96.72 percent**. The estimated rate of collection is based on the fiscal year ended June 30, 2010.

Section VI. Levy of Taxes - Fire Districts

There is hereby levied the following special district tax rates for County fire districts. These tax rates are levied per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2011 for the purpose of raising the revenues set forth above in the Fire Districts Fund section.

	<u>Tax Rate per \$100 Valuation</u>	<u>Total Assessed Valuation</u>
54 East	0.0900	\$ 311,631,571
Altamahaw-Ossipee	0.1075	382,029,451
E.M. Holt	0.0975	751,550,089
East Alamance	0.0850	392,606,084
Eli Whitney/87S	0.0800	430,143,141
Elon	0.1050	278,982,978
Faucette	0.0875	406,069,371
Haw River	0.1350	203,304,353
North Central Alamance	0.1050	118,215,355
North Eastern Alamance	0.0700	302,138,137
Snow Camp	0.0850	450,965,701
Swepsonville	0.0900	722,845,937

These tax rates are based on the estimated total assessed valuation for each fire district as indicated and an estimated collection rate of **96.72 percent**. The estimated rate of collection is based on the fiscal year ended June 30, 2010.

Section VII. Fees

A. There is hereby established, for the fiscal year beginning July 1, 2011 and ending June 30, 2012, the following fees for services as indicated:

Planning

Minor Subdivision development review – review	\$50.00 plus \$20.00 per lot
Minor Subdivision development review – recording	\$21.00 per sheet
Major Subdivision development review – review	\$100.00 plus \$20.00 per lot
Major Subdivision development review – recording	\$21.00 per sheet
Exempt Plat – recording	\$21.00 per sheet
Subdivision waiver	\$150.00
Zoning variance	\$150.00
Zoning or Rezoning Request	\$300.00
Appeal of Administrative Decision	\$150.00
Floodplain Development Permit	\$100.00
Zoning Permit – Watershed Protection	\$50.00
High Impact Land Use Permit	\$50.00
Road Signs	\$110.00
GIS Maps (8.5x11, black and white)	\$0.15 per page
GIS Maps (8.5x11, color)	\$0.50 per page
GIS Maps (11x17, color)	\$1.00 per page
GIS Maps (18x24, color)	\$5.00 per page

GIS Maps (24x36, color)	\$10.00 per page
GIS Maps (36x48, color)	\$12.50 per page
Custom GIS Maps	\$25.00 per hour
Map Copies- 18x24-small (black & white)	\$1.00 each
Map Copies- Larger than 18x24 (black & white)	\$2.00 each
Map Copies- 18x24-small (color)	\$2.50 each
Map Copies- Larger than 18x24 (color)	\$5.00 each
Subdivision Ordinance copy	\$5.00
Zoning – Watershed Protection Ordinance copy	\$5.00
Flood Damage Prevention Ordinance copy	\$5.00
Manufactured Home Park Ordinance copy	\$2.00
Manufactured Home Parks List	\$1.00
Sexually Oriented Business Ordinance copy	\$3.00
Voluntary Farmland Preservation Ordinance copy	\$2.00
Planning Ordinance copy	\$1.00
Historic Properties Ordinance copy	\$3.00
High Impact Land Uses/Polluting Industries Ordinance copy	\$3.00
Abandoned Junked and Nuisance Motor Vehicle Ordinance copy	\$2.00
Dead Storage of Manufactured Homes Ordinance copy	\$2.00
Cell Tower Application Fee	\$2,500.00
Sexually Oriented Business Owner’s License	\$500.00
Sexually Oriented Business Owner’s License-Renewal (yearly)	\$250.00
Sexually Oriented Business Manager’s License	\$100.00
Sexually Oriented Business Manager’s License-Renewal (yearly)	\$50.00
Sexually Oriented Business Entertainer’s License	\$50.00
Sexually Oriented Business Entertainer’s License-Renewal (yearly)	\$25.00

Landfill

Solid Waste Disposal	\$38.00 per ton
Residential household garbage (bagged)	\$0.50 per bag (32 gallon) \$5.00 minimum if weighed on landfill scale
Residential recyclables (bagged)	\$0.25 per bag (32 gallon)
Non-hazardous waste that requires special handling and/or management, waste determination testing and analysis, and/or State approval for landfill disposal	\$52.00 per ton
Wooden pallets (pure load)	\$27.00 per ton
Yard waste (pure load)	\$19.00 per ton
Stumps (pure load)	\$22.00 per ton
Roofing/Shingles (pure load)	\$28.00 per ton
Brick/Concrete/Inert Debris (dirt)	\$22.00 per ton
Burned Waste	\$10.00 per unit (barrel)
Construction debris (wood, drywall/sheetrock)	\$32.00 per ton
Scrap tires (not eligible for free disposal)	\$76.56 per ton, County Residents may dispose of 5 tires or less, off rims, at no charge
Hauler Annual Fee – Residential	\$15.00
Hauler Annual Fee – Commercial	\$15.00
Hauler Annual Fee – Recyclables	\$15.00

If for any reason the scales at the County landfill are inoperative, the Landfill Manager or his designee shall estimate the load and determine the amount to be charged unless an average cost per load or container has been established by recent previous data by the user, then the recent previous average per load or container shall apply.

Library Fees

Collection Agency Referral Fee	\$10.00
Computer Printouts (black & white)	\$0.10 each
Computer Printouts (color)	\$0.40 each
Damaged Library Materials	\$5.00 to rebind
Damaged Library Materials	Cost plus \$5.00 processing
FAX Service (outgoing only)	\$1.50 1st page, \$1.00 each additional
Interlibrary Loan--books	\$3.00 per item
Interlibrary Loan--photocopies	Variable - lender determines
Interlibrary Loan—lost/damaged	Cost of items and processing fee charged by lending institution
Laminating	\$0.10 per inch
Lost A/V Artwork	\$2.00
Lost AV Booklets	\$3.00
Lost A/V Cases	\$3.00 each
Lost Barcodes	\$1.00
Lost Bookcovers	\$3.00
Lost Books on Audiotape (individual tape)	\$5.00 each tape
Lost Books on Audiotape (individual tape)	Cost plus \$5.00 processing
Lost Books on CD (individual CD)	\$10.00 each
Lost Books on CD (individual CD)	Cost plus \$5.00 processing
Lost Library Materials	Cost plus \$5.00 processing
Lost Library Materials	\$10.00 plus \$5.00 processing
Overdue Audiovisual equipment	\$2.50 per item per day
Overdue book, audiotape, CD or playaways	\$0.20 per item per day
Overdue Interlibrary Loan materials	\$0.50 per item per day
Overdue video or DVD	\$1.00 per item per day
Paper (for typing)	\$0.10 per page
Photocopies (black & white)	\$0.10 each
Replacement Library Cards	\$1.00

Environmental Health Fees

Soil/Site Evaluation	\$210.00
Site Revisit Fee	\$55.00
Authorization to Construct Type I, II, IIIacdefg	\$210.00
Authorization to Construction Type IIIb	\$420.00
Authorization to Construction Type IV	\$630.00
Authorization to Construction Type V	\$1,050.00
Authorization to Construction Type VI	\$1,680.00
New Well Permit	\$315.00
Replacement Well Permit	\$315.00
MHP Existing System Check	\$55.00
Existing System Check for change in use	\$55.00
Existing System Check for Plat	\$55.00
Existing System Check for Loan	\$100.00

Swimming Pool Permit	\$100.00
Swimming Pool Plan Review	\$250.00
Bacterial H ₂ O Sample	\$15.00
Chemical H ₂ O Sample	\$25.00
Nitrate H ₂ O Sample	\$25.00
Petroleum H ₂ O Sample	\$30.00
Pesticide H ₂ O Sample	\$25.00
Tattoo Permit	\$150.00
Volatile Organic Compounds (VOC)	\$30.00
PVC Camera Inspections	\$105.00
Well Repair Permit	\$210.00
Restaurant Plan Review	\$250.00
Mobile Home Park Permit	\$105.00
Temporary Food Establishment	\$75.00

SARA Management Fees

Code 1 Administrative Fee	\$624.00
Code 2 Administrative Fee	\$374.40
Code 3 Administrative Fee	\$218.40
Code 4 Administrative Fee	\$312.00
Code 5 Administrative Fee	\$187.20
Code 6 Administrative Fee	\$62.40

EMS Ambulance Service Fees

BLS Non-Emergency	\$250.00
BLS Emergency	\$350.00
ALS Emergency	\$425.00
ALS Non-Emergency	\$300.00
ALS-2 Emergency	\$600.00
Treatment/No Transport	\$150.00
Transportation rate	\$8.00 per loaded mile
Wait Time/Per hour	\$60.00

Recreation

Wedding at Cedarock Park	\$50.00 County Resident, \$75.00 Non-County Resident
Shelter Rental at Cedarock Park	\$0.00 County Resident, \$30.00 Non-County Resident
Organized Historical Farm Tours	\$0.00 County Resident, \$20.00 Non County Resident
Camping at Cedarock Park	Non-County Groups minimum 10, \$1.00 per each camper over 10
Athletic Field Rental	County Resident \$10.00/hour w/o lights, \$20.00/hour w/lights or \$50.00 per day Non-County Resident \$15.00/hour w/o lights, \$30.00/hour w/lights or\$75.00 per day

Recreation Center Classroom Use – Private	\$25.00 for 2 hours – County Resident \$40.00 for 2 hours – Non-County Resident
Gymnasium Use – Private	\$25.00 for 2 hours – County Resident \$40.00 for 2 hours – Non-County Resident
Sporting Events Field/Gym	County Resident - \$150.00 plus \$20.00 per hour for security Non-County Resident - \$225.00 plus \$20.00 per hour for security \$50.00 per team
Drop team after roster deadline	\$25.00 for one child, \$15.00 for each additional child
Little League Baseball/Softball	

Building Permits and Inspections

Minimum Permit Fee	\$35.00
Extra Inspections	\$25.00 per inspection
Administrative Fees (changing information, renewals)	\$25.00
Commercial Plan Review (1,000 sq. ft. or less)	\$50.00
Commercial Plan Review (1,000 sq. ft. to 4,000 sq. ft.)	\$100.00
Commercial Plan Review (4,000 sq. ft. to 49,999 sq. ft.)	\$200.00
Commercial Plan Review (50,000 sq. ft. or more)	\$300.00
Building Permit – New residential dwelling	\$0.18 per gross sq. ft. up to 2,500 sq. ft then \$0.06 per gross sq. ft. over 2,500 sq. ft.
Building Permit – Habitable rooms addition to dwelling unit	\$0.18 per gross sq. ft.
Building Permit – outbuildings, garages, workshops, and similar	\$0.10 per gross sq. ft.
Building Permit – All other	\$35.00 for the first \$1,000 of estimated value; \$3.00 per \$1,000 of estimated value up to \$100,000; then \$2.00 per \$1,000 of estimated value over \$100,000
Demolition of building	\$35.00
Moving building	\$100.00
Signs/billboards up to 200 sq. ft.	\$35.00
Signs/billboards over 200 sq. ft.	\$55.00
Extra building permit sign card	\$5.00
Certificate of Occupancy	\$5.00
Occupancy Permit/Day Care/ABC License Inspection Fees	\$35.00 for first inspection, \$25.00 per inspection after the first
Insulation and Energy Utilization License and Permit Fees – Annual Contractor License	\$35.00
Insulation and Energy Utilization License and Permit Fees – Installation	\$35.00
Automobile Graveyard License	\$35.00

Electrical Permit Fees

One and two family residential dwellings, including townhouse units

100 amps	\$35.00
125 amps	\$45.00
150 amps	\$55.00
200 amps	\$65.00
300 amps	\$75.00
400 amps	\$85.00
Over 400 amps	\$100.00

Existing one and two family residential dwellings and townhouse unit ownership occupancies

First trip	\$35.00
Each additional trip	\$25.00

Other than one and two family dwellings

100 amps	\$60.00
150 amps	\$80.00
200 amps	\$100.00
300 amps	\$130.00
400 amps	\$145.00
500 amps	\$160.00
More than 500 amps	\$185.00

Existing other than one and two family dwellings

First trip	\$35.00
Each additional trip	\$25.00

Temporary Saw Service

\$35.00

Mechanical Permit Fees

Heat Only	\$0.0004 per B.T.U.
Cooling Only	\$0.0008 per B.T.U.
Heating & Cooling	\$0.0004 per B.T.U. heating plus \$0.0004 per B.T.U. cooling
Heat Pump	\$0.001 per B.T.U.

Refrigeration Systems – Walk-in cooler or unit

\$35.00 first unit, \$25.00 each additional

Boilers and Chillers

Up to 150,000 B.T.U.	\$30.00
In excess of 150,000 B.T.U.	\$30.00 plus \$0.0002 per B.T.U. over 150,000. Maximum fee of \$200.00

Commercial Hood

Face area of hood in sq. ft. (combined sq. ft. if multiple hoods)

10 or less	\$35.00
10.1 to 25	\$40.00
25.1 to 50	\$45.00

50.1 to 75	\$50.00
75.1 to 100	\$55.00
Over 100	\$60.00
Fire Suppression System	\$35.00 for first system, \$25.00 for each additional system
Gas logs	\$35.00 for first set, \$25.00 for each additional set
Gas piping connections	\$35.00 plus \$25.00 for each trip other than final inspection
Fuel tank installation permit fees	
Up to 6,000 gallon capacity	\$35.00
Over 6,000 gallon capacity	\$45.00
Ductwork only inspection	\$35.00, \$25.00 for each trip other than final
Plumbing Permit Fees	
New Roughing-in	\$35.00 for first fixture, \$3.00 for each additional
Building Sewer	\$35.00
Water Service Pipe	\$35.00
Manufactured Homes built prior to 6/16/1976 – on-site inspection	\$55.00
Manufactured Homes built after 6/16/1976 – on-site inspection	\$55.00
Double-wide inspection	\$85.00
All units in excess of double-wide	\$20.00 per unit
Mobile construction offices – on-site inspection	\$25.00
Commercial Units – on-site inspection	\$50.00
Travel trailer and recreational vehicles	\$35.00
Modular Unit Factory Inspections	
Up to 100 miles per unit	\$200.00 for first trip, \$75.00 for each additional trip
Over 100 miles	Cost of labor, travel and subsistence
Modular Units (per unit)	\$55.00

B. Inspection Fees

1. **Permits Not Valid.** No building, electrical, plumbing mechanical miscellaneous or other permit issued by the Department of Inspections shall be valid unless all fees as prescribed by this ordinance shall have been paid to Alamance County.
2. **Work Commenced Prior To Obtaining Permits.** In all cases where building, construction, electrical, plumbing, mechanical or other work for which a permit is required is commenced before such permit is obtained, except where specific permission is granted to proceed by the Inspections Department, any permit fee due Alamance County for a permit for such work shall be twice the amount of the regular permit fee specified herein which would have been due had such permit been obtained prior to commencing work.
3. **Transferable.** In some cases, permit fees may be transferred from one permit to another. Permit fees are not refundable.
4. **Time Limitation.** All permits expire six months after the date of issuance if the authorized work has not commenced. After commencement of work, if work is discontinued for a period of twelve months, the permit expires. If no inspection has been requested within a twelve-month period, it shall be presumed that work has stopped and the permit has expired.
5. **Corrections.** When an installation has been determined to contain violations, corrections shall be made within an 11 day period. When said violations are not corrected within an 11 day time period, the Inspections Department shall not issue other permits to the responsible party for said violations until said corrections are made. Extended time may be granted upon written request to the Inspections Department if deemed necessary.
6. **Gas piping fees.** When a fee is charged for gas-fired appliances, a separate gas-piping fee shall not be required as long as the gas-piping and appliance are ready for inspection at the same time. Appliance shall mean any gas connected appliance or any gas outlet provided for future appliance connection.
7. **Notification of inspection results shall be left at the job site.**

Section VIII. School System to Receive Fines and Forfeitures

The Alamance-Burlington School System is entitled by law to the entire revenues for the fiscal year from fines and forfeitures, to be distributed by the County Finance Officer, without becoming a part of the County General Fund appropriation. Revenues from fines and forfeitures for the fiscal year beginning July 1, 2011 and ending June 30, 2012 are estimated to be in excess of \$500,000.

Section IX. Enhanced 911 System Surcharge

Effective January 1, 2008, the State changed the guidelines for surcharges to provide E911 services. The State now imposes a surcharge of 70 cents per month per line for landline and wireless phone service. The County no longer has a separate imposition of emergency telephone surcharges.

Section X. Budgetary Control - School System

General Statutes of the State of North Carolina provide for budgetary control measures to exist between a county and a public school system. The statutes provide:

Per General Statute 115C-429

(c) The board of county commissioners shall have full authority to call for, and the board of education shall have the duty to make available to the board of county commissioners, upon request, all books, records, audit reports, and other information bearing on the financial operation of the local school administrative unit.

The Board of Commissioners hereby directs the following measures for budget administration and review:

That upon adoption, the Board of Education will supply to the Board of County Commissioners a detailed report of the budget, showing all appropriations by function and purpose, specifically to include funding increases and new program funding. The Board of Education will provide to the Board of County Commissioners a copy of the annual audit, monthly financial reports, copies of all budget amendments showing disbursements and use of local monies granted to the Board of Education by the Board of Commissioners.

Section XI. Personnel

- A. Pay raises - For the fiscal year 2011-2012, there shall be no cost of living adjustment. There shall be no pay performance raises for fiscal year 2011-2012. Employees shall receive three bonus days to be used by June 30, 2012. These days shall be pro-rated for part-time employees.
- B. Furloughs – All employees will be furloughed for two days.
- C. Eliminated Positions - The following positions will be eliminated.

Register of Deeds	Deputy Register of Deeds II
Tax Administration	Tax Clerk (2 positions)
- D. Insurance for Commissioners - Insurance benefits are provided for a commissioner based on years of service. A commissioner who has served for 8 years is eligible for 50% coverage, 12 years service is eligible for 75% coverage and 16 years service or more is eligible for 100% coverage.

Section XII. Authorization to Contract

The County Manager and Clerk to the Board are hereby authorized to execute the necessary agreements within funds included in the Budget Ordinance for the following purposes:

- 1. To form grant agreements with public and non-profit organizations;
- 2. To lease normal and routine business equipment where the annual lease amount is not more than \$50,000;
- 3. To enter into consultant, professional, or maintenance service agreements where the annual compensation of each agreement is not more than \$50,000;
- 4. To purchase apparatus, supplies, materials, or equipment where formal bids are not required by law;

5. To enter into agreements to accept State, Federal, public, and non-profit organization grant funds, and funds from other governmental units for services to be rendered;
6. To conduct construction or repair work where formal bids are not required by law;
7. To obtain liability, health, life, disability, casualty, property, or other insurance or retention and faithful performance bonds (other than for Sheriff and Register of Deeds). Other appropriate County officials are also authorized to execute or approve such insurance and bond undertakings as provided by law;
8. To execute other administrative contracts, which include agreements, adopted in accordance with the directives of the Board of Commissioners.

Section XIII. Authorization to Award and Reject Bids

Pursuant to General Statute 143-129, the County Manager, and/or his designee, is hereby authorized to award formal bids within the informal range in accordance with the following guidelines:

1. The bid is awarded to the lowest responsible bidder;
2. Sufficient funding is available within the departmental budget;
3. Purchase is consistent with the goals and/or outcomes of the department.

The County Manager and/or his designee shall further be authorized to reject any and/or all bids received if it is in the best interest of Alamance County.

Section XIV. Budget Policy for State and Federal Fund Decreases

It will be the policy of this Board that it will not absorb any reduction in State and Federal funds; that any decrease shall be absorbed in the budget of the agency by increasing other revenue sources, reducing personnel, or reducing departmental expenditures to stay within the County appropriation as authorized. This policy is extended to any agency that is funded by the County and receives State or Federal money. This shall remain in effect until otherwise changed or amended by the Board of Commissioners. The County Manager is hereby directed to indicate this to each of the agencies that may be involved.

Section XV. Annual Financial Reports

All agencies receiving County funding in excess of \$1,000.00 annually are required to submit an audit report completed by an independent, certified public accountant no later than December 31, 2011. The County Finance Officer is authorized to waive the due date when deemed appropriate. Payment of approved appropriations may be delayed pending receipt of this financial information.

Section XVI. Budget Transfers

- A. Transfers With-in Departments: The County Manager may authorize the transfer of line item appropriations between activities, objects and line items within departments.
- B. Transfers Between Departments: Transfers of appropriations between departments in a fund and from contingency shall be approved by the Board of Commissioners or may be approved by the County Manager in conformance with the following guidelines:
 1. The County Manager finds that they are consistent with operational needs and any Board approved goals;
 2. Inter-departmental transfers do not exceed \$50,000 each;
 3. Transfers from Contingency appropriations do not exceed \$50,000 each, except this limit may be exceeded when the County Manager determines an emergency exists;
 4. All such transfers are reported to the Board of Commissioners no later than its next regular meeting following the date of the transfer.
- C. Transfers Between Funds: Transfers of appropriations between funds may be made only by the Board of Commissioners with the exception of interfund transfers as established in the budget ordinance and supporting documents, which may be accomplished by the County Manager.

Section XVII. Purchase Orders

The purchase amount requiring a purchase order shall be \$600.00.

Section XVIII. Encumbrances

Operating funds encumbered by the County as of June 30, 2011 or otherwise designated, are hereby re-appropriated for this fiscal year.

Section XIX. Effective Date

This budget ordinance shall be effective July 1, 2011.

Section XX. Copies of the Ordinance

Copies of this budget ordinance shall be furnished to the Budget Officer, the Finance Officer, and the Clerk to the Board of Commissioners for their direction in the carrying out of their duties. A copy of this budget ordinance shall be maintained in the office of the Clerk to the Board and shall be made available for public inspection.

Adopted this _____ day of _____, 2011

Chair, Board of County Commissioners

Vice Chair, Board of County Commissioners

Commissioner

Commissioner

Commissioner

Attest:

Clerk to the Board

General Fund

The General Fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

Fire Districts Fund

Accounts for property taxes levied to provide fire protection services. In accordance with North Carolina General Statute Section 159-26(b)(2), separate accounts have been established for accounting purposes within the rural fire districts fund for each of the twelve fire protection districts in the county.

Schools Capital Reserve Fund

Accounts for proceeds held in reserve for construction projects needed by the local school system.

Alamance Community College Capital Reserve Fund

Accounts for proceeds held in reserve for construction projects needed by the College.

County Buildings Capital Reserve Fund

Accounts for proceeds held in reserve for construction projects needed by the County.

Emergency Telephone Fund

Accounts for 911 system subscriber fees and levies as provided for in North Carolina General Statute Chapter 62A. These fees and levies are used to cover the cost for implementing, operating, maintaining, and upgrading an Enhanced 911 emergency telecommunication system.

Landfill Fund

Accounts for the user charges, fees and all operating costs associated with the operation of the landfill facilities of the County. This fund also accounts for all capital projects financed by solid waste proceeds.

Employee Insurance Fund

Accounts for the County and employees' contributions to the fund and its related costs, including claims and operation expenses.

Worker's Compensation Fund

Accounts for County contributions and premiums, claims expenses, operating costs, and risk management activities of the County related to worker's compensation liability.

General Fund Summary

GENERAL FUND SUMMARY
Revenue Summary

Revenues	Actual FYE 6/30/10	Adopted Budget FYE 6/30/11	Amended Budget ¹ FYE 6/30/11	FY2011-2012 Budget			% Change ²
				Requested	Recommended	Approved	
Property Taxes:							
Current Year	\$ 61,084,131	\$ 60,713,941	\$ 60,713,941	\$ 62,137,883	\$ 62,137,883		2.3%
Prior Years	2,364,201	2,020,000	2,020,000	1,890,000	1,890,000		-6.4%
Discounts	(707,608)	-	-	(725,000)	(725,000)		#DIV/0!
Penalties & Interest	496,962	370,000	370,000	400,000	400,000		8.1%
Taxes Previously Written Off	47	200	200	200	200		
Sub-total: Property Taxes	63,237,733	63,104,141	63,104,141	63,703,083	63,703,083		0.9%
Sales Taxes	17,904,594	20,500,000	20,500,000	19,800,000	19,800,000		-3.4%
Other Taxes & Licenses:							
Real Estate Transfer Tax	400,013	390,000	390,000	300,000	300,000		-23.1%
Rental Vehicle Tax	43,028	42,000	42,000	50,000	50,000		19.0%
Rental Heavy Equip Tax	3,826	5,500	5,500	-	-		-100.0%
Privilege Licenses	8,451	5,000	5,000	10,000	10,000		100.0%
Local Occupancy Tax	496,423	496,000	496,000	496,000	496,000		0.0%
ABC Bottle Tax	29,417	30,000	30,000	30,000	30,000		0.0%
Cable Television Franchise Fees	209,520	225,000	225,000	203,000	203,000		-9.8%
Landfill Franchise Fees	12,157	11,000	11,000	15,000	15,000		36.4%
Sub-total: Other Taxes & Licenses	1,202,835	1,204,500	1,204,500	1,104,000	1,104,000		-8.3%
Unrestricted Intergovernmental:							
State Hold Harmless Funds	-	-	-	-	-		
Beer & Wine Tax	78,741	225,000	225,000	225,000	225,000		0.0%
Tax Refunds - Sales and Gasoline	-	-	-	-	-		#DIV/0!
Sub-total: Unrestricted Intergovernmental	78,741	225,000	225,000	225,000	225,000		0.0%
Restricted Intergovernmental	23,944,846	24,990,074	24,994,352	24,729,577	24,729,577		-1.0%
Sales & Services	14,434,311	15,554,370	15,554,370	15,025,585	15,025,585		-3.4%
Licenses & Permits	997,942	900,000	900,000	858,000	858,000		-4.7%
Investment Earnings	53,446	200,000	200,000	100,000	100,000		-50.0%
Miscellaneous	575,189	359,133	363,133	369,233	369,233		2.8%
Sub-total: Operating Revenues	122,429,637	127,037,218	127,045,496	125,914,478	125,914,478		-0.9%
Other Financing Sources:							
Transfers In	2,200,000	1,700,000	1,700,000	-	-		-100.0%
Sale of Assets	12,265	25,000	25,000	17,000	17,000		-32.0%
Installment Loan Proceeds	-	-	-	-	-		#DIV/0!
Designated Fund Balance	-	500,000	500,000	300,000	300,000		-40.0%
Appropriated Fund Balance	-	1,490,202	3,209,649	849,815	849,815		-43.0%
Sub-total: Other Financing Sources	2,212,265	3,715,202	5,434,649	1,166,815	1,166,815		-68.6%
Total Revenues and Other Financing Sources	\$ 124,641,902	\$ 130,752,420	\$ 132,480,145	\$ 127,081,293	\$ 127,081,293		-2.8%

¹-FY2010-2011 Budget figures as of December 31, 2010 as amended.

²-% Change Column refers to last column filled in compared to FY2010-2011 Adopted Budget.

General Fund Summary

General Fund Expenditure Summary

Expenditures	FY2011-2012 Budget					
	Actual FYE 6/30/10	Adopted Budget FYE 6/30/11	Amended Budget ¹ FYE 6/30/11	Requested	Recommended	Approved % Change ²
Governing Body	744,607	210,340	210,340	210,912	210,337	0.0%
County Manager	1,334,975	1,487,948	1,487,948	1,613,070	1,513,070	1.7%
Administrative Services/Planning	148,123	155,433	155,433	163,582	156,082	0.4%
Human Resources	324,153	353,996	353,996	352,573	325,073	-8.2%
Finance	570,520	610,952	610,952	611,006	585,006	-4.2%
Purchasing	127,137	129,965	129,965	122,842	122,842	-5.5%
Tax Administration	1,471,631	1,740,140	1,740,140	1,761,224	1,654,592	-4.9%
Revaluation	209,870	-	-	-	-	#DIV/0!
GIS Mapping	227,403	253,057	253,057	254,024	243,024	-4.0%
Legal	537,287	516,606	516,606	503,634	491,383	-4.9%
Clerk of Court	399,528	452,833	452,833	355,098	345,098	-23.8%
Superior Court Judges	126	1,584	1,584	1,600	500	-68.4%
District Court Judges	129,287	225,994	227,940	410,550	260,550	15.3%
District Attorney	6,145	14,602	14,602	14,602	7,000	-52.1%
Elections	443,261	708,659	708,707	705,909	479,379	-32.4%
Register of Deeds	622,221	858,794	824,130	740,174	584,096	-32.0%
Management Information Systems	2,683,741	2,814,911	2,820,751	2,813,650	2,649,650	-5.9%
Central Permitting	3,434	30,640	30,640	30,640	15,000	-51.0%
Printing Services	213,512	252,057	252,057	254,480	214,480	-14.9%
Central Garage	39,309	45,885	45,885	45,310	45,310	-1.3%
Public Buildings	1,348,355	1,304,383	1,307,083	1,392,621	1,381,818	5.9%
Sub-total: General Government	11,584,625	12,981,649	12,144,649	12,357,501	11,284,290	-13.1%
Other Public Safety	109,600	112,000	112,000	163,283	106,000	-5.4%
Judicial Services	482,737	569,517	569,517	539,314	529,314	-7.1%
Sheriff	9,641,955	9,395,590	9,478,572	9,486,803	9,307,429	-0.9%
School Resource Officers	375,989	390,313	392,073	387,670	372,670	-4.5%
Jail	8,525,774	9,059,304	9,110,483	8,841,656	8,599,714	-5.1%
Emergency Management	18,024	13,703	17,948	14,077	14,077	2.7%
Fire Marshal	333,953	305,082	305,082	330,329	298,056	-2.3%
Fire Service	67,548	68,805	68,805	73,200	73,200	6.4%
SARA Management/Planner	150,648	136,102	136,102	168,000	168,000	23.4%
COPS Grant	287,623	-	212,377	-	-	#DIV/0!
Inspections	694,740	748,842	784,470	781,858	772,846	3.2%
Emergency Medical Service	5,811,868	6,027,557	6,158,821	7,033,333	5,705,568	-5.3%
Animal Shelter	270,276	276,415	276,415	279,762	279,762	1.2%
Central Communications	1,714,264	1,751,288	1,751,288	1,726,925	1,726,925	-1.4%
Sub-total: Public Safety	28,484,999	28,854,518	29,373,953	29,826,210	27,953,561	-3.1%
Transportation Services Grant	123,261	122,950	122,950	124,686	124,686	1.4%
Sub-total: Transportation	123,261	122,950	122,950	124,686	124,686	1.4%
Divison of Forestry	59,643	65,815	65,815	65,116	65,116	-1.1%
Sub-total: Environmental Protection	59,643	65,815	65,815	65,116	65,116	-1.1%
Economic & Physical Development-Other	984,535	734,783	734,783	739,834	726,197	-1.2%
NC Cooperative Extension Service	282,012	314,645	314,645	308,289	305,289	-3.0%
Soil Conservation	219,698	206,082	206,082	205,203	207,109	0.5%
Sub-total: Economic & Physical Development	1,486,245	1,255,510	1,255,510	1,253,326	1,238,595	-1.3%
Health	6,474,605	6,878,490	6,954,589	6,854,898	6,679,898	-2.9%
WIC Program	690,740	829,393	860,378	859,924	868,924	4.8%
Dental Clinic Program	767,346	872,780	888,636	978,986	883,780	1.3%
Social Services	20,814,324	21,284,405	21,480,484	20,294,163	20,187,985	-5.2%
DSS-Family Assessment Grant	268,757	400,000	400,000	401,014	401,014	0.3%
DSS-SAMHSA Grant	899,307	1,750,221	1,750,221	1,900,339	1,900,339	8.6%
DSS-Office on Violence Against Women	11,625	69,185	146,783	133,502	133,502	93.0%
Veteran's Service	171,758	140,047	140,047	209,144	139,668	-0.3%
Office of Juvenile Justice	414,601	330,218	330,218	330,218	330,218	0.0%
Home & Community Block Grant	1,101,890	1,059,215	1,059,215	1,123,006	1,108,006	4.6%
Other Human Services	1,712,319	1,561,722	1,561,722	1,577,558	1,520,637	-2.6%
Sub-total: Human Services	33,327,272	35,175,676	35,572,293	34,662,752	34,153,971	-2.9%
Alamance-Burlington School System	34,870,907	35,270,907	35,270,907	34,500,000	33,500,000	-5.0%
Alamance Community College	2,935,133	2,891,130	2,891,130	3,078,868	3,078,868	6.5%
Sub-total: Education	37,806,040	38,162,037	38,162,037	37,578,868	36,578,868	-4.1%

General Fund Summary

Expenditures	FY2011-2012 Budget						
	Actual FYE 6/30/10	Adopted Budget FYE 6/30/11	Amended Budget ¹ FYE 6/30/11	Requested	Recommended	Approved	% Change ²
Library	2,266,771	2,376,423	2,403,723	2,457,831	2,291,103		-3.6%
Library - Chatham County	5,247	-	-	-	-		#DIV/0!
Library - North Park	10,000	10,000	10,000	10,000	10,000		0.0%
Recreation	1,572,582	2,079,038	2,577,295	2,062,476	1,546,013		-25.6%
Historic Properties Commission	932	1,821	25,821	1,821	1,500		-17.6%
Culture & Recreation - Other	148,000	145,040	145,040	147,000	142,139		-2.0%
Sub-total: Culture & Recreation	4,003,532	4,612,322	5,161,879	4,679,128	3,990,755		-13.5%
Debt Service	9,468,137	10,284,813	10,284,813	11,141,451	11,441,451		11.2%
Transfers to Other Funds	-	-	286,251	100,000	-		#DIV/0!
Contingency	-	50,000	50,000	50,000	250,000		400.0%
Sub-total: Other Appropriation	9,468,137	10,334,813	10,621,064	11,291,451	11,691,451		13.1%
Total Expenditures	\$ 126,341,074	\$ 130,752,420	\$ 132,480,150	\$ 131,839,038	\$ 127,081,293		-2.8%

¹-FY2010-2011 Budget figures as of December 31, 2010 as amended.

²-% Change Column refers to last column filled in compared to FY2010-2011 Adopted Budget.

Supplementary Information

Outside Agencies Receiving County Funds (not specifically listed elsewhere in the budget)

	FY 2011-2012	FY 2010-2011
<i>Other Public Safety</i>		
Alamance County Rescue Squad	\$ 48,000	\$ 49,000
<i>Economic & Physical Development-Other</i>		
Alamance County Chamber of Commerce	120,050	122,500
Tourism Development Authority	320,000	320,000
Piedmont Conservation Council, Inc.		833
Burlington-Alamance Airport Authority	271,313	276,850
Piedmont Triad Partnership	14,834	14,600
<i>Home & Community Care Block Grant</i>		
Congregate Nutrition – ACCSA	283,164	265,279
Alamance County Meals on Wheels	250,055	233,506
In-Home Aide – Community Care, Inc	135,509	130,154
Adult Day Care – Friendship Center	105,410	101,244
Alamance Eldercare, Inc.	213,187	213,121
Alamance County Transportation Authority	120,681	115,911
<i>Other Human Services</i>		
Alamance-Caswell Mental Health, Developmental Disability & Substance Abuse Authority	1,315,462	1,342,309
Family Abuse Services of Alamance County	33,614	34,300
ACCSA – Weatherization	28,000	39,984
ACTA	129,155	129,335
Human Relations Council		1,274
Alamance County Dispute Settlement Center	14,406	14,700
<i>Culture & Recreation – Other</i>		
Historic Museum	81,634	83,300
Sword of Peace	11,525	11,760
Arts Association of Alamance County	44,178	45,080
North Carolina Symphony	4,802	4,900
Total Outside Agency Funding	\$ 3,544,979	\$ 3,549,940

Fire Districts Fund Summary

BUDGET SUMMARY

Description	FY2011-2012 Budget						% Change ²
	Actual FYE 6/30/10	Adopted Budget FYE 6/30/11	Amended Budget ¹ FYE 6/30/11	Requested	Recommended	Approved	
<i>Revenue</i>							
Current Year Property Taxes	\$ 4,114,847	\$ 4,139,345	\$ 4,139,345	\$ 4,249,830	\$ 4,249,830		2.7%
Prior Years Property Taxes	168,311	14,972	14,972	14,972	14,972		0.0%
Tax Discounts	(45,729)	(3,500)	(3,500)	(3,500)	(3,500)		0.0%
Tax Penalties & Interest	35,181	3,001	3,001	3,001	3,001		0.0%
Firemen' Relief Refund	20,193	-	-	-	-		#DIV/0!
Sales and Services	(6,416)	-	-	-	-		
Total Revenues	\$ 4,286,387	\$ 4,153,818	\$ 4,153,818	\$ 4,264,303	\$ 4,264,303		2.7%
<i>Expenditures</i>							
54 East	\$ 335,366	\$ 264,995	\$ 264,995	\$ 271,896	\$ 271,896		2.6%
Altamahaw-Ossipee	393,941	386,056	386,056	398,506	398,506		3.2%
E. M. Holt	616,447	600,005	600,005	710,999	710,999.00		18.5%
East Alamance	335,661	325,934	325,934	324,079	324,079.00		-0.6%
Eli Whitney/87S	347,022	337,844	337,844	334,118	334,118.00		-1.1%
Elon	300,484	294,127	294,127	284,571	284,571.00		-3.2%
Faucette	353,384	345,774	345,774	345,030	345,030.00		-0.2%
Haw River	216,271	262,936	262,936	266,185	266,185.00		1.2%
North Cental Alamance	124,577	121,123	121,123	120,401	120,401.00		-0.6%
North Eastern Alamance	213,772	207,385	207,385	205,382	205,382.00		-1.0%
Snow Camp	387,439	372,919	372,919	371,927	371,927.00		-0.3%
Sweepsonville	662,022	634,720	634,720	631,209	631,209.00		-0.6%
Total Expenditures	\$ 4,286,386	\$ 4,153,818	\$ 4,153,818	\$ 4,264,303	\$ 4,264,303		2.7%

¹-FY2010-2011 Budget figures as of December 31, 2010 as amended.

²-% Change Column refers to last column filled in compared to FY2010-2011 Adopted Budget.

Schools Capital Reserve Fund

BUDGET SUMMARY

Description	FY2011-2012 Budget						
	Actual FYE 6/30/10	Adopted Budget FYE 6/30/11	Amended Budget ¹ FYE 6/30/11	Requested	Recommended	Approved	% Change ²
<i>Revenue</i>							
Investment Earnings	\$ 2	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		0.0%
Total Revenues	2	1,000	1,000	1,000	1,000		0.0%
<i>Other Financing Sources</i>							
Transfers In							
Appropriated Fund Balance	-	-	-	-	-		
Total Other Sources	-	-	-	-	-		
Total Revenues & Other Financing Sources	\$ 2	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		0.0%
<i>Other Financing Uses</i>							
Transfer to Project Fund	\$ -	\$ -	\$ -	\$ -	\$ -		
Transfer to General Fund	-	-	-	-	-		
Budgeted Surplus		1,000	1,000	1,000	1,000		0.0%
Total Other Financing Sources	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		0.0%
Total Expenditures & Other Financing Uses	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		0.0%

¹-FY2010-2011 Budget figures as of December 31, 2009 as amended.

²-% Change Column refers to last column filled in compared to FY2010-2011 Adopted Budget.

ACC Capital Reserve Fund

BUDGET SUMMARY

Description	FY2011-2012 Budget						% Change ²
	Actual FYE 6/30/10	Adopted Budget FYE 6/30/11	Amended Budget ¹ FYE 6/30/11	Requested	Recommended	Approved	
<i>Revenue</i>							
Investment Earnings	\$ 21	\$ 5,000	\$ 5,000	\$ 1,000	\$ 1,000		-80.0%
Total Revenues	21	5,000	5,000	1,000	1,000		-80.0%
<i>Other Financing Sources</i>							
Transfers In							
Appropriated Fund Balance	-	-	-	-	-		#DIV/0!
Total Other Sources	-	-	-	-	-		#DIV/0!
Total Revenues & Other Financing Sources	\$ 21	\$ 5,000	\$ 5,000	\$ 1,000	\$ 1,000		-80.0%
<i>Other Financing Uses</i>							
Transfer to Project Fund	\$ -	\$ -	\$ -	\$ -	\$ -		#DIV/0!
Transfer to General Fund							#DIV/0!
Budgeted Surplus		5,000	5,000	1,000	1,000		-80.0%
Total Other Financing Sources	\$ -	\$ 5,000	\$ 5,000	\$ 1,000	\$ 1,000		-80.0%
Total Expenditures & Other Financing Uses	\$ -	\$ 5,000	\$ 5,000	\$ 1,000	\$ 1,000		-80.0%

¹-FY2010-2011 Budget figures as of December 31, 2010 as amended.

²-% Change Column refers to last column filled in compared to FY2010-2011 Adopted Budget.

County Buildings Capital Reserve Fund Summary

BUDGET SUMMARY

Description	FY2011-2012 Budget						
	Actual FYE 6/30/10	Adopted Budget FYE 6/30/11	Amended Budget ¹ FYE 6/30/11	Requested	Recommended	Approved	% Change ²
<i>Revenue</i>							
Investment Earnings	\$ 235	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		0.0%
Total Revenues	235	1,000	1,000	1,000	1,000		0.0%
<i>Other Financing Sources</i>							
Transfers In	-	-	-	-	-		#DIV/0!
Appropriated Fund Balance	-	-	-	-	-		#DIV/0!
Total Other Sources	-	-	-	-	-		#DIV/0!
Total Revenues & Other Financing Sources	\$ 235	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		0.0%
<i>Other Financing Uses</i>							
Transfer to Project Fund	\$ -	\$ -	\$ -	\$ -	\$ -		
Transfer to General Fund	-	-	-	-	-		
Budgeted Surplus	-	1,000	1,000	1,000	1,000		0.0%
Total Other Financing Sources	-	1,000	1,000	1,000	1,000		0.0%
Total Expenditures & Other Financing Uses	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000		0.0%

¹-FY2010-2011 Budget figures as of December 31, 2010 as amended.

²-% Change Column refers to last column filled in compared to FY2010-2011 Adopted Budget.

Emergency Telephone Fund Summary

BUDGET SUMMARY

Description	FY2011-2012 Budget						
	Actual FYE 6/30/10	Adopted Budget FYE 6/30/11	Amended Budget ¹ FYE 6/30/11	Requested	Recommended	Approved	% Change ²
<i>Revenue</i>							
911 Proceeds	\$ 683,485	\$ 711,857	\$ 711,857	\$ 640,782	\$ 640,782		-10.0%
Total Revenues	683,485	711,857	711,857	640,782	640,782		-10.0%
<i>Other Financing Sources</i>							
Investment Earnings	1,603	1,000	1,000	1,000	1,000		0.0%
Transfer							
Appropriated Fund Balance	-	42,413	42,413	55,808	55,808		
Total Other Financing Sources	1,603	43,413	43,413	56,808	56,808		30.9%
Total Revenues & Other Financing Sources	\$ 685,088	\$ 755,270	\$ 755,270	\$ 697,590	\$ 697,590		-7.6%
<i>Public Safety</i>							
Central Communication	\$ 659,437	\$ 755,270	\$ 755,270	\$ 697,590	\$ 697,590		-7.6%
Total Public Safety	659,437	755,270	755,270	697,590	697,590		-7.6%
<i>Other Financing Uses</i>							
Budgeted Surplus	-	-	-	-	-		
Total Other Financing Uses	-	-	-	-	-		
Total Expenditures & Other Financing Uses	\$ 659,437	\$ 755,270	\$ 755,270	\$ 697,590	\$ 697,590		-7.6%

¹-FY2010-2011 Budget figures as of December 31, 2010 as amended.

²-% Change Column refers to last column filled in compared to FY2010-2011 Adopted Budget.

Landfill Fund Summary

BUDGET SUMMARY

Description	Actual FYE 6/30/10	Adopted Budget FYE 6/30/11	Amended Budget ¹ FYE 6/30/11	FY2011-2012 Budget			% Change ²
				Requested	Recommended	Approved	
Operating Revenues	\$ 3,811,740	\$ 2,938,122	\$ 2,938,122	\$ 2,848,996	\$ 2,848,996		-3.0%
Non-operating Revenues		20,000	20,000	20,000	20,000		0.0%
Appropriated Retained Earnings		-	54,288	915,000	915,000		#DIV/0!
Total Revenues	\$ 3,811,740	\$ 2,958,122	\$ 3,012,410	\$ 3,783,996	\$ 3,783,996		27.9%
Personnel	\$ 908,062	\$ 968,502	\$ 930,097	\$ 926,526	\$ 926,526		-4.3%
Operations	1,130,572	1,611,120	1,673,993	1,673,970	1,673,970		3.9%
Capital Outlay	204,595	209,000	238,820	1,014,000	1,014,000		385.2%
Other Programs	157,788	169,500	169,500	169,500	169,500		0.0%
Total Operating Expenses	2,401,017	2,958,122	3,012,410	3,783,996	3,783,996		27.9%
Other Financing Uses							
Budgeted Surplus	-	-	-	-	-		
Transfers Out	-	-	-	-	-		#DIV/0!
Total Other Financing Uses	-	-	-	-	-		#DIV/0!
Total Expenses	\$ 2,401,017	\$ 2,958,122	\$ 3,012,410	\$ 3,783,996	\$ 3,783,996		27.9%

¹-FY2010-2011 Budget figures as of December 31, 2010 as amended.

²-% Change Column refers to last column filled in compared to FY2010-2011 Adopted Budget.

Employee Insurance Fund Summary

BUDGET SUMMARY

Description	FY2011-2012 Budget						% Change ²
	Actual FYE 6/30/10	Adopted Budget FYE 6/30/11	Amended Budget ¹ FYE 6/30/11	Requested	Recommended	Approved	
Sales & Services	\$ 7,061,168	\$ 7,426,109	\$ 7,426,109	\$ 5,463,082	\$ 5,463,082		-26.4%
Operating Revenues	7,061,168	7,426,109	7,426,109	5,463,082	5,463,082		-26.4%
Interest Earnings	36,011	40,000	40,000	30,000	30,000		-25.0%
Non-operating Revenues	36,011	40,000	40,000	30,000	30,000		
Appropriated Retained Earnings	-	-	-	2,149,218	2,149,218		#DIV/0!
Other Financing Sources	-	-	-	2,149,218	2,149,218		#DIV/0!
Total Revenues	\$ 7,097,179	\$ 7,466,109	\$ 7,466,109	\$ 7,642,300	\$ 7,642,300		2.4%
Operating Expenses	6,741,413	7,460,109	7,460,109	7,637,300	7,637,300		2.4%
Other Programs	4,887	6,000	6,000	5,000	5,000		-16.7%
Total Operating Expenses	6,746,300	7,466,109	7,466,109	7,642,300	7,642,300		2.4%
Other Financing Uses							
Budget Surplus	-	-	-	-	-		#DIV/0!
Total Other Financing Uses	-	-	-	-	-		#DIV/0!
Total Expenses	\$ 6,746,300	\$ 7,466,109	\$ 7,466,109	\$ 7,642,300	\$ 7,642,300		2.4%
Revenues Over (Under) Expenses	\$ 350,879	\$ -	\$ -	\$ -	\$ -		

¹-FY2010-2011 Budget figures as of December 31, 2010 as amended.

²-% Change Column refers to last column filled in compared to FY2010-2011 Adopted Budget.

Worker's Compensation Fund Summary

BUDGET SUMMARY

Description	FY2011-2012 Budget					
	Actual FYE 6/30/10	Adopted Budget FYE 6/30/11	Amended Budget ¹ FYE 6/30/11	Requested	Recommended	Approved % Change ²
Sales & Services	\$ 900,000	\$ 890,000	\$ 890,000	\$ 890,000	\$ 890,000	0.0%
Operating Revenues	900,000	890,000	890,000	890,000	890,000	0.0%
Interest Earnings	6,009	10,000	10,000	10,000	10,000	0.0%
Non-operating Revenues	6,009	10,000	10,000	10,000	10,000	
Appropriated Retained Earnings	-	-	-	-	-	
Other Financing Sources	-	-	-	-	-	
Total Revenues	\$ 906,009	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	0.0%
Operating Expenses	\$ 620,633	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	0.0%
Total Operating Expenses	620,633	900,000	900,000	900,000	900,000	0.0%
Total Expenses	\$ 620,633	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	0.0%
Revenues Over (Under) Expenses	\$ 285,376	\$ -	\$ -	\$ -	\$ -	

¹-FY2010-2011 Budget figures as of December 31, 2010 as amended.

²-% Change Column refers to last column filled in compared to FY2010-2011 Adopted Budget.