

2017-2018
ALAMANCE COUNTY
MANAGER'S RECOMMENDED BUDGET

Bryan Hagood
County Manager
May 15, 2017

Vision Alamance

County Vision

Alamance County is a cohesive community with a thriving economy that balances respect for our rural history with thoughtful growth and development.

County Mission

Alamance County effectively provides its citizens with high quality public services, the tools for successful economic development, and a responsive, transparent government that supports the community as the preferred place to live, work, and play.

Action Pillars – Decision Making Priorities

Preserving Agriculture

A vibrant, protected rural economy supporting locally owned and operated farms.

World Class Education

A commitment to world-class education to encourage a prosperous community and individual success for all from cradle to career.

Smart Growth and Development

Planned growth that strikes a balance between a thriving economy and an appreciation of natural and agricultural resources.

Public Health and Safety

Develop and implement activities that provide for the well-being of all citizens in a responsive, respectful and engaged manner.

Government Accountability and Resource Management

A commitment to provide leadership through innovative and effective management. Promote trust by providing transparency, openness and appreciating citizen concerns.

Recommended Budget

Total Budget - \$169,001,175

Fund	Budget
General	\$147,144,499
Emergency Telephone	1,030,864
Reserve Funds	3,000
Fire Districts	5,203,499
Tourism Development Authority	612,241
Landfill	3,956,696
Employee Insurance	9,622,786
Worker's Compensation	900,000
Property Insurance	527,590

Budget Information

Total General Fund Budget Requests = \$155,197,791

Total Recommended GF Budget - \$147,144,499

- **County Government** **\$98,027,652**
 - County Services \$88,068,063
 - Debt Service \$9,579,589
 - Trans/Other Funds \$250,000
 - Contingency \$130,000
- **Education** **\$44,845,109**
- **Outside Agencies** **\$4,271,738**

Recommended Property Tax Rate = \$0.58

Revenue Neutral Computation

- Assessed Value - \$13,641,051,590
- Average Growth = 1.45%
- *Revenue Neutral Tax Rate = \$0.5744*
- Collection Rate = 98.64%
- Collection Rate MV = 99.99%
- Estimated Revenue = \$77,391,028
- 1 cent equals = \$1,321,110

Tax Base Valuation

- Tax Base 2016- \$13,317,726,810
- Tax Base 2017- \$13,641,051,590
- Change - \$323,324,780
- Change – 2.43%

Revaluation

Growth over Eight Years

	2009 Valuation	2017 Valuation	Percent Change In Valuation
Real Property	\$ 10,161,951,783	\$ 10,726,015,060	5.6%
Personal	1,033,677,642	1,270,467,905	22.9%
Public Service	265,777,088	323,458,244	21.7%
Motor Vehicles	<u>1,041,081,296</u>	<u>1,321,110,381</u>	26.9%
Total	\$ 12,502,487,809	\$ 13,641,051,590	9.1%

Revenue Sources

- Property Tax Revenue
 - \$0.58 rate and 98.64% collection - \$4,725,233 increase
- Sales Tax Revenue
 - \$ 1,977,712 increase
- Fund Balance Usage
 - Appropriated - \$6,370,701
 - Designated - \$530,380
 - Economic Development Infrastructure, Revaluation, LME Retirees Health

Fee Changes

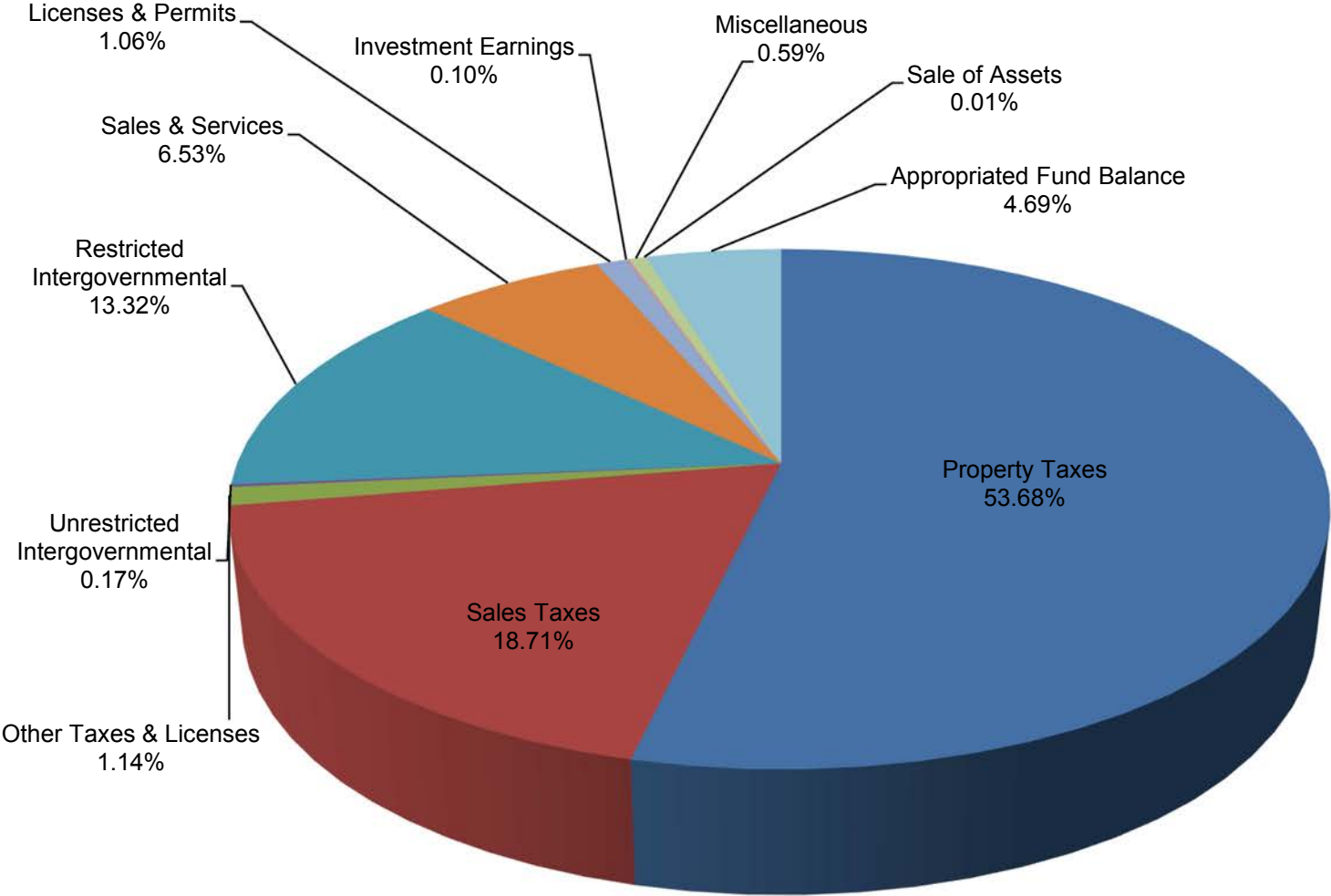
- 8 Departments
 - Environmental Health
 - Planning
 - Fire Marshal
 - Inspections
 - EMS
 - Parks
 - Library
 - Landfill

Fund Balance

- FY 15-16 Unassigned Fund Balance = \$31,207,283
- Percentage of expenditures = 22.7%

	Fund Balance Budgeted	Actual Gain or (Loss)
FY 17-18	6,370,701	
FY 16-17	5,735,255	3,200,000 <i>estimate</i>
FY 15-16	3,500,000	7,847,532
FY 14-15	3,735,915	7,046,212
FY 13-14	238,120	5,079,102
FY 12-13	0	4,664,893

General Fund Revenue by Source



County Department Budget Focus

■ Personnel

- New Positions, Career Ladders and Reclassifications - \$581,318
- Market Adjustment of 2% for all employees - \$943,479
- Mandatory Increase of State Retirement Employer Match - \$98,366
- Health Insurance Cost Increase - \$784,140

■ Infrastructure

- Capital Outlay = \$1,190,343
- Capital Improvement Plan = \$250,000
- Radios = \$400,000

■ Debt

- Payments totaling \$9,576,588

Departmental Personnel Requests

General Fund

General Government (Tax)	1 position
Human Services (Health, DSS)	5 positions
Economic & Physical Devel (Co-Op Ext)	1 position
Public Safety (FMO, EMS)	5 positions
Cultural Resources (Parks)	<u>1 positions</u>
Total-New Positions	13 positions

2 Career Ladders - (County Manager/Legal, Fire Marshal)

1 Position Reclassification – (Planner I to Planner II)

New Positions Details

- Tax
 - **Delinquent Tax Collector II** - perform enforced collections, help increase collection rate, will generate significant revenue
- Health
 - **Environmental Health Specialist** - Meet increased demand for food service plan reviews, reduce wait time for approval
- Social Services
 - **Processing Assistant IV (cost shared)** - assist Social Workers and with transition to NC FAST
 - **SW I A&T Extended Hours (50% reimbursement)** - after hours family visitations
 - **2 Economic Services Supervisor II (50% reimbursement)** - increase accuracy and timeliness to help meet state and federal requirements

New Positions Details, cont.

- **NC Cooperative Extension**
 - **Family & Consumer Science Agent** - 83% County/17% State funding, conduct Serv Safe food program, develop food preservation, health and food safety programs
- **Fire Marshal**
 - **Fire Inspector** - Replaces position moved to Emergency Management, meets increased need for plan reviews and fire inspections, assist local fire departments, fees help offset cost
- **Emergency Medical Services**
 - **4 Paramedics** - allow for staffing 12 hour peak time ambulance 7 days per week, targets busiest hours of the day, hire in January 2018, new fees help offset cost

New Positions Details, cont.

- Parks and Recreation
 - **Northern Park Manager-** Oversee facility operations in northern Alamance County

Equipment

- General Equipment - \$177,925
 - EMS - \$114,404
 - 3 Lucas 2 compression units, 9 power stretchers
 - DSS FJC Grant - \$47,521
 - Door locks, security cameras
 - Recreation - \$16,000
 - backhoe attachment
- Computer Equipment - \$118,649
 - MIS - \$66,649
 - Fire Suppression, Commissioner Room Project
 - Sheriff - \$52,000
 - 10 Laptop computers
- Radios - \$400,000
 - VIPER Radio Upgrades – Technology Lease

Vehicles

- Vehicles – Total \$437,137
 - Maintenance - \$32,137
 - (1) Ford F 250 Truck
 - Fire Marshal - \$31,000
 - (1) Chevrolet 1500 Truck
 - Inspections - \$34,000
 - (2) Kia Souls
 - EMS - \$340,000
 - (1 replacement ambulance, 2 remounts, 1 replacement medic unit)

Other Capital Items and Improvements

- Library Materials - \$286,180
 - Books, Audio Visual Materials, Electronic Materials
- Other Improvements - \$170,452
 - Maintenance - \$121,079
 - *Projects under \$10,000 not funded by CIP*
 - *HVAC projects*
 - *Rooftop safety installations*
 - *Fire/safety*
 - Recreation - \$49,373
 - Eli Whitney lobby and restroom flooring
 - Restore Garrett log cabin

Capital Improvement Plan

Year 3 of 5

\$250,000 Allocation

Roof Needs - \$129,000

- EMS-Substation Boone Station – Roof Coating
- Environmental Health Building – Replace Roof
- Crime Scene Investigations Building – Replace Roof, Coping, Fall Arrest
- Cedarrock Park Office – Replace Roof and improve insulation
- Roof Safety Projects – Install Railings, Skylight guards, Ladder port

(Register of Deeds, Human Services Center, Civil and Court Services)

Boiler/Chiller Needs - \$40,000

- Cedarrock Park Office – Replace boiler
- Human Services Center – Cut off valves

Capital Improvement Plan, cont.

Paving Needs - \$16,000

- EMS Headquarters – Concrete pads

Other Projects - \$16,000

- Maintenance Department – Replace overhead doors

Engineering cost for all projects - \$29,400

Contingency for all projects - \$19,600

Capital Needs-Other Funds

- Landfill (Enterprise Fund) - \$1,071,000
 - Vehicles - \$50,000
 - Bobcat Utility Vehicle
 - 4X4 Ford F 250 Truck
 - Other Improvement - \$1,021,000
 - Open Top Dumpsters
 - Paving Projects
 - New Access Road and Double Scales

Debt Service

Total Outstanding Principal July 1 - \$57,682,066

	Bonds	Installment
County	\$ -	\$ 4,758,026
Alamance-Burlington	25,823,465	4,664,040
Alamance Community College	<u>22,296,535</u>	<u>-</u>
Total	\$ 48,260,000	\$ 9,422,066

- **Payments FY 2017-2018 - \$9,576,588**
 - County - \$1,914,842
 - Alamance-Burlington - \$5,618,817
 - Alamance Community College - \$2,042,929
 - *Absorbing new ACC debt for AATC - \$1,242,375*

Legal Debt Margin - \$998,456,148

Alamance-Burlington School System

FY 16-17 Funding - \$38,514,189

- Current Expense - \$38,264,189
- Capital Outlay - \$250,000

Total Recommended – \$41,181,907

- Recommended Current Expense - \$40,681,907
- Recommended Capital Outlay - \$500,000

Total Recommended Increase
\$2,667,718

Alamance Community College

FY 16-17 Funding - \$3,471,621

- Current Expense - \$3,031,621
- Capital Outlay - \$440,000

Total Recommended – \$3,663,202

- Recommended Current Expense – \$3,223,202
- Recommended Capital Outlay – \$440,000

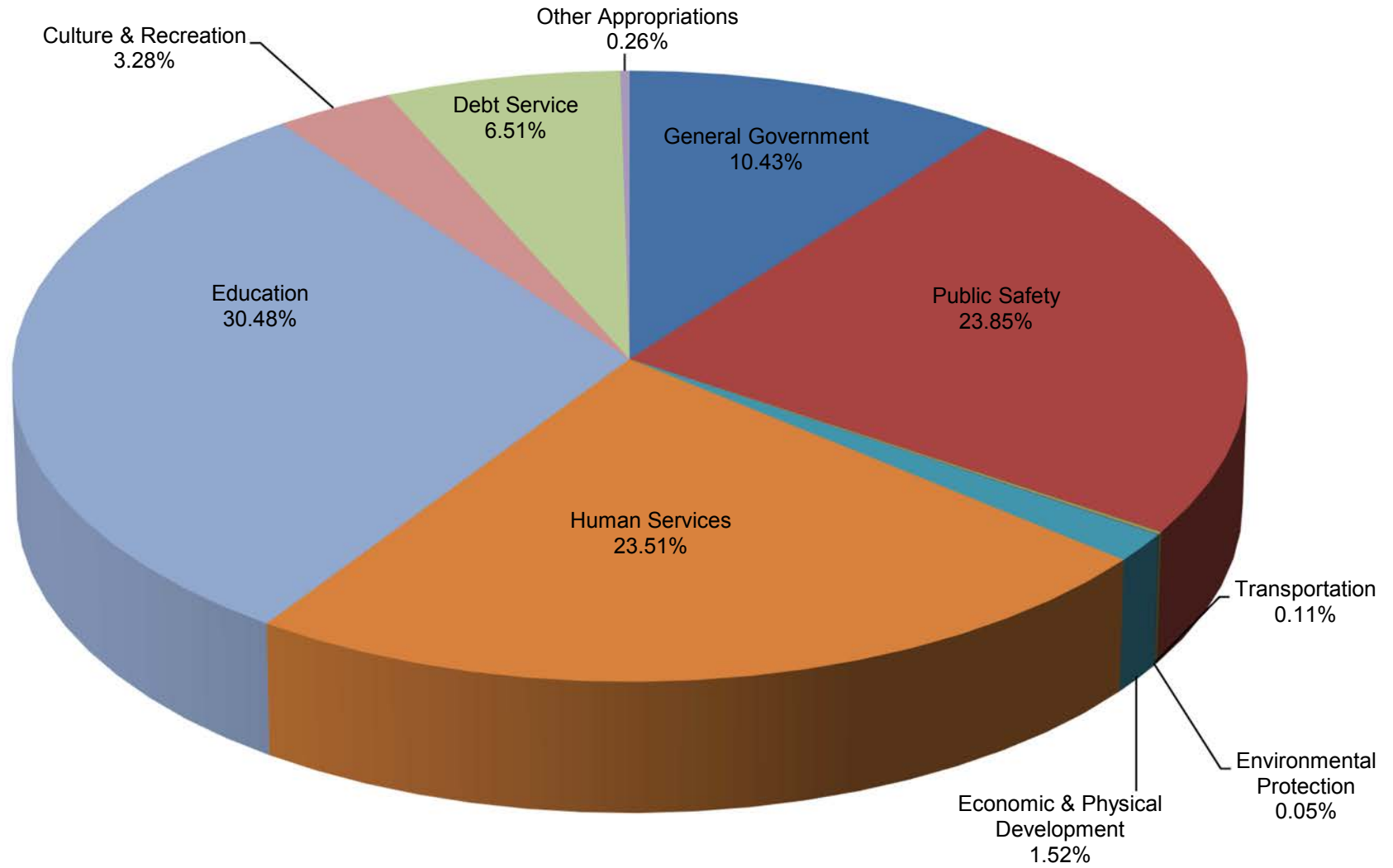
Total Recommended Increase

\$191,581

Outside Agency Requests

- Total Recommended - \$4,271,738
- 21 Outside Agencies Funded
 - 2 agencies grant funds only - \$495,385
 - 6 HCCBG agencies grant funds and matches- \$1,116,911
 - 4 agencies Occupancy Tax funded- \$678,960
 - 10 other outside agencies- \$776,926
 - MOE Mental Health Funding - \$1,203,556
- 2 Outside Agencies Not Funded
 - Allied Churches - \$100,000 request
 - Young Musicians of Alamance - \$5,000 request

General Fund Expenses by Function



Volunteer Fire Departments

- Two VFD's with rate increases
- Altamahaw-Ossipee Volunteer Fire Department
 - Current Tax Rate = \$0.1175
 - Proposed Tax Rate = \$0.14
 - Additional Revenue = \$93,593
- E.M. Holt Volunteer Fire Department
 - Current Tax Rate = \$0.1075
 - Proposed Tax Rate = \$0.1175
 - Additional Revenue = \$67,226

FY 2017-18 Budget Public Hearing

June 5, 2017

7:00 pm

Historic Courthouse

Graham, NC