

2018-2019
ALAMANCE COUNTY
MANAGER'S RECOMMENDED BUDGET

Bryan Hagood
County Manager
May 21, 2018

Vision Alamance

County Vision

Alamance County is a cohesive community with a thriving economy that balances respect for our rural history with thoughtful growth and development.

County Mission

Alamance County effectively provides its citizens with high quality public services, the tools for successful economic development, and a responsive, transparent government that supports the community as the preferred place to live, work, and play.

Action Pillars – Decision Making Priorities

Preserving Agriculture

A vibrant, protected rural economy supporting locally owned and operated farms.

World Class Education

A commitment to world-class education to encourage a prosperous community and individual success for all from cradle to career.

Smart Growth and Development

Planned growth that strikes a balance between a thriving economy and an appreciation of natural and agricultural resources.

Public Health and Safety

Develop and implement activities that provide for the well-being of all citizens in a responsive, respectful and engaged manner.

Government Accountability and Resource Management

A commitment to provide leadership through innovative and effective management. Promote trust by providing transparency, openness and appreciating citizen concerns.

Recommended Budget

Total Budget - \$174,914,946

Fund	Budget
General	\$150,894,043
Emergency Telephone	1,030,864
Reserve Funds	1,867,998
Fire Districts	5,327,702
Tourism Development Authority	669,740
Landfill	3,590,756
Employee Insurance	10,728,843
Worker's Compensation	805,000

Budget Information

Total General Fund Budget Requests - \$162,235,090

Total Recommended GF Budget - \$150,894,043

- **County Government** **\$ 101,635,662**
 - County Services \$88,460,406 (0.30% increase)
 - Debt Service \$9,861,984 (2.95% increase)
 - Trans/Other Funds \$2,109,716 (743.89% increase)
- **Education** **\$46,056,005 (1.56% increase)**
- **Outside Agencies** **\$3,202,376 (4.31% increase)**

Recommended Property Tax Rate = \$0.58

Revenue Sources

- Property Tax Revenue
 - \$0.58 rate and 98.8% collection
 - \$2,213,096 increase
- Sales Tax Revenue
 - 5% growth projected
 - \$1,376,598 increase
- Department Revenue
 - 1.17% decrease projected
 - \$395,303 *decrease*
- Fund Balance Usage
 - Appropriated - \$6,603,895
 - HCCBG Match - \$240,149
 - Designated - \$606,908
 - Economic Development Infrastructure and LME Retirees Health

Property Tax Information

- FY 18-19 Assessed Value - \$14,006,452,790
- FY 17-18 Assessed Value - \$13,641,051,590
- Change - \$365,401,199, 2.68% Increase
- Collection Rate – 98.8%
- Collection Rate MV – 99.9%
- Estimated Total Revenue = \$78,983,486
- Estimated New Revenue = \$2,213,096
- 1 cent equals = \$1,385,494

Sales Tax Information

- FY 18-19 Projected Revenue - \$28,908,477
- FY 17-18 Projected Revenue- \$27,531,879
- Change - \$1,376,598
- 5% Increase
- Average Growth over past 5 years = 6.9%

Article	Percentage	Purpose	Projected
39	1%	Unrestricted	\$13,015,665
40	½%	Unrestricted - 70%	5,480,281
		Restricted – 30% Schools	2,192,110
42	½%	Unrestricted – 40%	3,288,167
		Restricted – 60% Schools	4,932,254

Fund Balance Information

Appropriated Fund Balance

- FY 18-19 Budgeted - \$6,603,895
- FY 17-18 Budgeted - \$6,612,148
- Decrease by \$8,253
- Decrease 0.12%

Designated Fund Balance

- FY 18-19 Budgeted - \$606,908
- FY 17-18 Budgeted - \$530,380
- Change - \$76,528
- Increase 14.43%

Fund Balance

- FY 16-17 Unassigned Fund Balance = \$26,350,853
- Percentage of expenditures = 18.3%

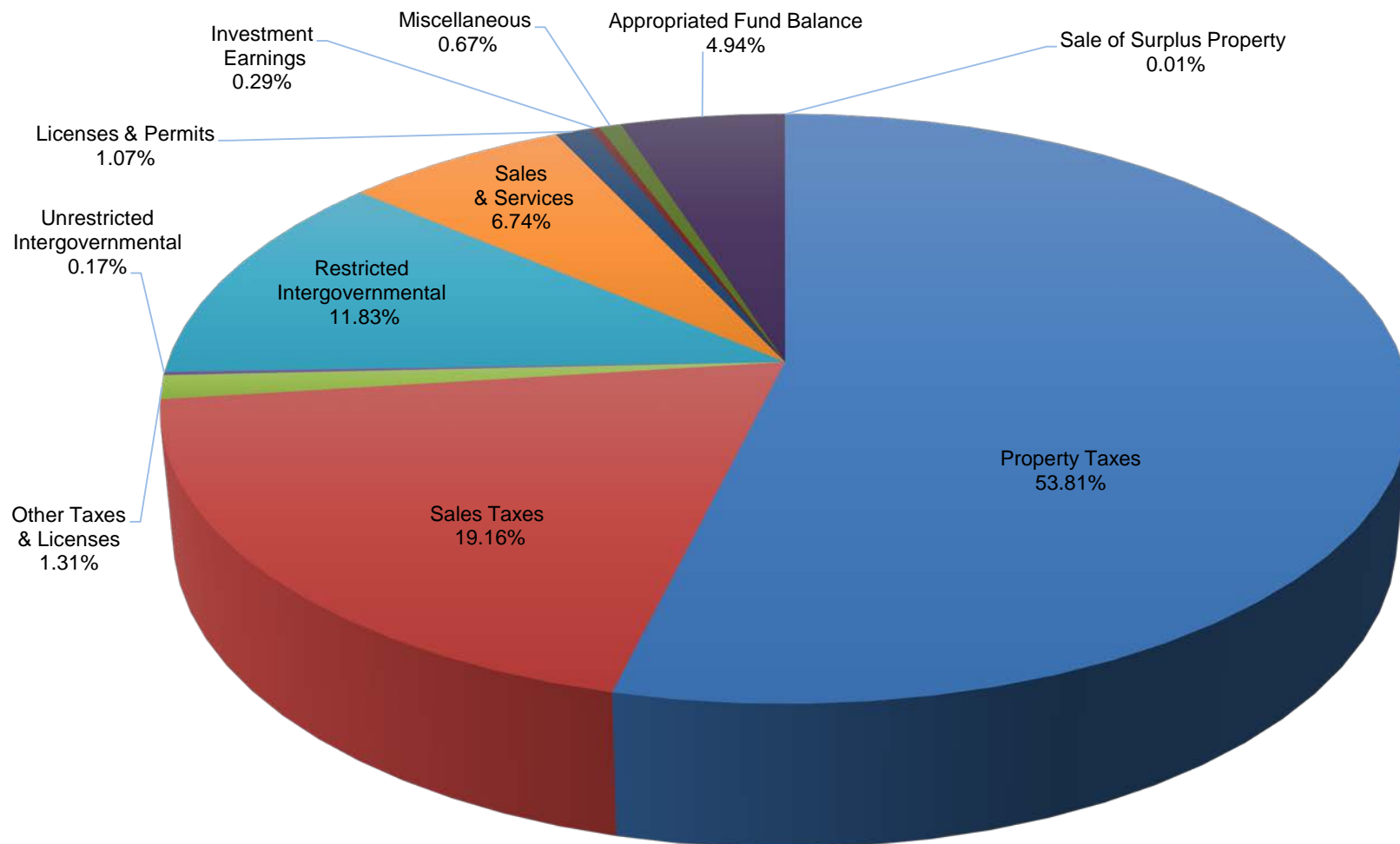
	Fund Balance Budgeted	Actual Gain or (Loss)
FY 18-19	6,603,895	
FY 17-18	6,612,148	<i>(2,001,963) estimated</i>
FY 16-17	5,735,255	1,686,910
FY 15-16	3,500,000	7,847,532
FY 14-15	3,735,915	7,046,212
FY 13-14	238,120	5,079,102

Fee Changes

- Planning
 - On-Site Stream Determination, No Practical Alternative Determination
 - Map and Copies
- Dental Clinic
 - Procedures
- Recreation
 - Little League Baseball, Softball and Basketball
 - Pleasant Grove Summer Camp
- Landfill
 - Construction debris

Detail information found on pages 4-6 of Manager's Recommended Budget.

General Fund Revenue by Source



County Department Budget Focus

- Personnel
- Infrastructure
- Debt

Departmental Personnel Requests

Budget Retreat

New Positions 14.5 positions

Real Estate Transfer Clerk

Library Assistant II-Mobile Library

Emergency Service Tech Specialist

Library Assistant II-Mobile Library (part-time)

Network Tech

Museum Manager

Telecommunicator (4 positions)

Social Worker Supervisor III

Code Inspector III

Social Worker Investigator Assessment &
Treatment (3 positions)

Reclassifications – Veteran Services 3 positions

Career Ladder Board of Elections

Manager's Recommended

General Government (Inspections) 1 position

Human Services (Social Services) 4 positions

Total-New Positions 5 positions

New Positions Details

- Inspections

- **Code Inspector III**

- Increased number of inspections and plan review due to building demands in the County.
 - Position is funded by department revenues.

- Social Services

- **Social Worker Supervisor III**

- **Social Worker Investigative, Assessment & Treatment (3x)**

- Increase in CPS referrals, Significant turnover, On Call requirements and FMLA, NC FAST
 - One Social Worker I, A&T position is partially funded through reimbursement. The other positions will be managed through the salary allocation with no additional cost.

Compensation & Benefits

Retention Plan – \$142,958

2% increase effective July 1

Deputy I, Detention I, EMT-P, Telecommunicator

Merit Plan - \$418,166

Up to 2% increase effective in Anniversary Month

Department must complete 75% of PM Goals

Evaluation of employee

Employee Health Insurance – \$744,906

Increase premium from \$635 to \$702 per employee per month

Equipment

- **Budget Retreat - \$400,009**
 - Maintenance – New Physical Security System, \$20,000
 - Central Communications – Microwave Project, \$294,589
 - Health - Replace 2 Vaccine refrigerators and 1 Vaccine freezer, \$13,920
 - DSS-Family Justice Center Grant - Bulletproof doors for security, \$12,000
 - Parks – Grooming mower, Tractor, Gator, Equipment Trailer, \$59,500

- **Manager's Recommended - \$45,000**
 - Parks – \$33,000
 - Tractor
 - DSS-Family Justice Center Grant - \$12,000
 - Bulletproof doors for security

Vehicles

- Budget Retreat - \$755,070
 - Sheriff - 12 replacement vehicles, \$350,000
 - EMS - 1 replacement ambulance, 1 remount, 1 replacement medic unit, \$350,000
 - Parks – 1 Ford F-250 Truck, 1 Fork F-150 4X4 Truck, \$55,070
- Manager's Recommended – Total \$527,499
 - Sheriff - \$262,499
 - 9 replacement vehicles
 - EMS - \$265,000
 - 2 remounts, 1 replacement medic unit

Library Materials

- Budget Retreat - \$252,150
- Manager's Recommended - \$200,000
 - Books, Audio Visual Materials, Electronic Materials

Other Improvements

- **Budget Retreat - \$247,320**
 - IT - Smart Physical Security, Replacing Aging Network Building Infrastructure, \$81,133
 - Maintenance - Projects under \$10,000, \$54,187
 - Recreation - Garrett House-removal of historically inaccurate rear addition, Equestrian Complex, \$112,000

- **Manager's Recommended - \$54,187**
 - Maintenance - *Projects under \$10,000 not funded by CIP*

Alamance County Govt. Capital Plan FY 18-19

Total Spending for Ala Co capital in FY 18-19 = \$6,662,798

- \$2,562,798 included in FY 18-19 Budget and Capital Plan
 - \$2,312,798 for Ala Co debt service
 - \$250,000 for Ala Co projects
- \$4,100,000 in Capital Plan only
 - \$1,200,000 for Diversion & Restoration Center
 - \$2,900,000 for new Animal Shelter

Ala Co Project Plan for FY 18-19

\$250,000 Allocation

- \$20,000 Roof – Environmental Health Building
- \$43,000 Roof – Crime Scene Investigations Building
- \$20,000 HVAC- 2nd Floor Civil Courts Building
- \$53,000 Emergency Generators – Rudd St/Boone Station
- \$70,000 Elevator – County Office Building
- \$30,900 Eng. Costs Estimates for all projects (15%)
- \$13,100 Contingency for all Projects

Capital Needs-Other Funds

- Emergency Telephone - \$129,000
 - Training Software System
- Landfill (Enterprise Fund) - \$568,000
 - Equipment - \$446,000
 - Bobcat S740 Skid Steer
 - Rebuild CAT D7R
 - Vehicles - \$25,000
 - Fuel Efficient Car
 - Building - \$25,000
 - Repairs to existing Scale House
 - Other Improvement - \$72,000
 - Open Top Dumpsters
 - Paving Projects

Debt Service

Total Outstanding Principal July 1 - \$53,226,932

	Bonds	Installment
County	\$ -	\$ 5,836,106
Alamance-Burlington	22,223,495	4,110,826
Alamance Community College	<u>21,056,505</u>	<u>-</u>
Total	\$ 43,280,000	\$ 9,946,932

- Payments FY 2018-2019 - \$9,858,983, 2.95% increase
 - County - \$2,312,798
 - Alamance-Burlington - \$5,035,158
 - Alamance Community College - \$2,511,027

Legal Debt Margin - \$1,021,138,199

Alamance-Burlington School System

FY 17-18 Funding - \$41,681,907

- Current Expense - \$40,681,907
- Capital Outlay - \$1,000,000

Total Recommended – \$42,337,894

- Recommended Current Expense - \$41,337,894
- Recommended Capital Outlay - \$1,000,000

Total Recommended Increase

Allocating 28% of Property Tax and Sales Tax Growth

\$655,987

ABSS Capital Plan FY 18-19

Total Spending for ABSS capital in FY 18-19 = \$11,933,628

- \$6,035,158 included in FY 18-19 Budget and Capital Plan
 - \$5,035,158 from Restricted Sales Tax/Lottery/County for ABSS debt service
 - \$1,000,000 from Restricted Sales Tax for Capital Outlay
- \$5,898,470 in Capital Plan only
 - \$890,000 from Legal Settlement for Roof Warranties
 - \$1,869,796 from Sales Tax Capital Reserve
 - \$1,112,560 from Lottery Fund Balance
 - \$2,026,114 from FY 18-19 Lottery and Sales Tax funds

Alamance Community College

FY 17-18 Funding - \$3,663,202

- Current Expense - \$3,223,202
- Capital Outlay - \$440,000

Total Recommended – \$3,718,111

- Recommended Current Expense – \$3,278,111
- Recommended Capital Outlay – \$440,000

Total Recommended Increase
Allocating 2% of Property Tax Growth
\$54,909

ACC Capital Plan FY 18-19

Total Spending for ACC capital in FY 18-19 = \$2,951,027

- \$2,951,027 included in FY 18-19 Budget and Capital Plan
 - \$2,511,027 for ACC debt service
 - \$440,000 for Capital Outlay

Outside Agency Requests

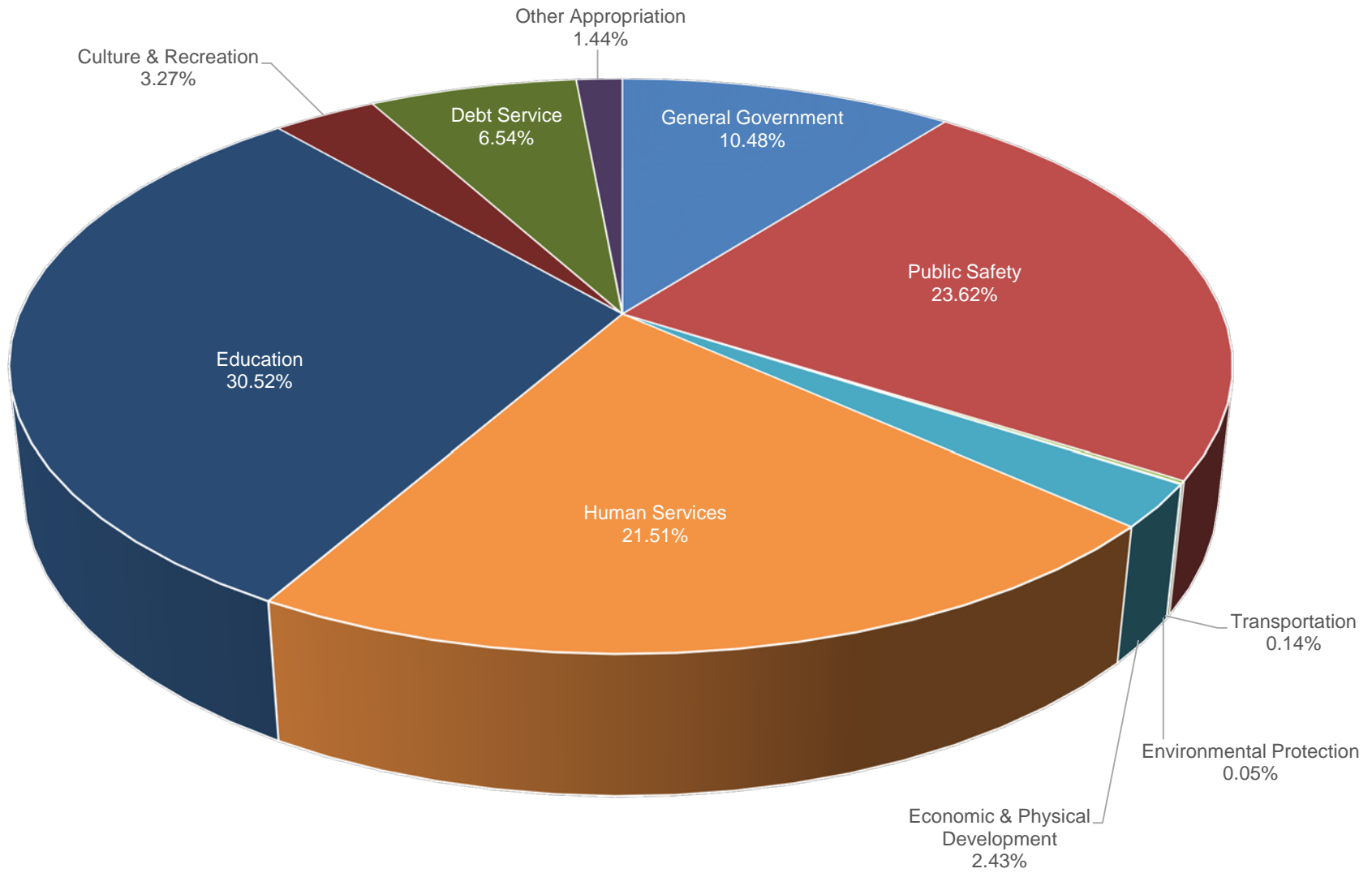
- Total Budget Retreat - \$3,340,714
- Manager's Recommended - \$3,202,376
- 20 Outside Agencies
 - 12 agencies County funds - \$844,065
 - 5 agencies Occupancy Tax funded - \$747,960
 - Pass-through Funding - \$1,610,351
 - 6 agencies - Home Care Community Block Grant
 - 1 agency - Transportation Grant (EDTAP, Workfirst, RGP)
 - 7 agencies - Juvenile Crime Prevention Council Programs
- 2 Outside Agencies Not Funded
 - One Step Further - \$3,000
 - Exchange Club's Family Center - \$24,863

Occupancy Tax Information

- Total Recommended - \$819,690
 - 1/3 County Share - \$273,230
 - 2/3 TDA Share - \$546,460

Agency	1/3 County Share	2/3 TDA Share
Tourism Development Authority	\$ 0	\$ 546,460
African-American Cultural Arts	25,000	
Arts Association	80,000	
Glencoe Textile Museum	71,730	
Historic Museum	84,000	
Sword of Peace	12,500	

General Fund Expenses by Function



Ordinance Changes

Section XII. Authorization to Contract

The County Manager and Clerk to the Board are hereby authorized to execute the necessary agreements within funds included in the Budget Ordinance for the following purposes:

9. To execute extensions of Master Lease Agreements for personal property, including hardware, software, licensed products, computers, telephones, radios and other such assets when the renewal comes due within the effective period of this Budget Ordinance.

Volunteer Fire Departments

- No tax increase has been requested by any fire district.
- FY 18-19 Budget - \$5,327,702

FY 2017-18 Budget Public Hearing

June 4, 2018

7:00 pm

Cummings High School

Burlington, NC